

gasunie

23<sup>rd</sup> World Gas Conference 2006

RAI, Amsterdam



Presentation paper 397

by Ad Pijnacker Hordijk

**NV Nederlandse Gasunie,  
the Netherlands**

**USING PiMS**

**KEY PERFORMANCE INDICATORS**

**IS ANOTHER STEP FORWARD**

**IN UNDERSTANDING**

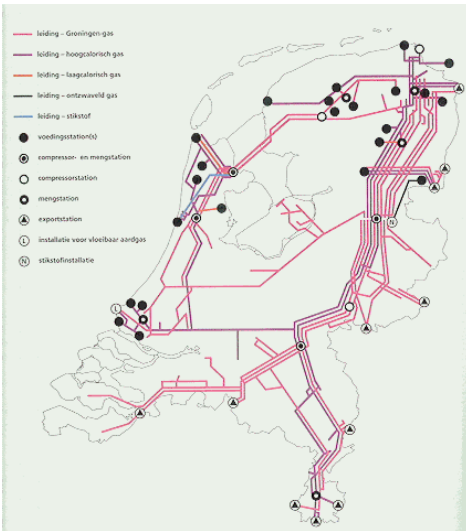
**PIPELINE (integrity) MANAGEMENT**

# Agenda



# KPI PINGS

- Introduction
- Aims
- Method
- Results
- Summary
- Questions ?



# KPI PiMS Introduction

- **Pipeline grid**
  - 11,600 km
  - Complex network
  - Highly populated country
  - Still enough room to expand;
- **Mission**
  - No incident by 1st and 3rd parties
  - Strong reduction of potential severe incidents
  - 0 gas outflow incidents in 2009
  - Halving pipeline incidents
  - No unexpected work within safety zone
  - No pipeline damage from announced work
  - Halving corrosion incidents which needs direct repair

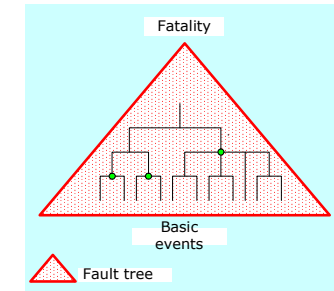
## KPI PiMS Aims

- ***Aims PiMS KPI's to demonstrate:***
  - Safe and reliable gas transport;
  - Long lasting
  - Efficient
  - Continuity
  - Profitable
- ***By means of :***
  - Performance monitoring
  - Looking after incident causes below iceberg water level
  - No more feedback monitoring, but
  - Pro-active, feed forward control
  - Root cause analyses and (pre) warning system to
  - Influence, minimize top events to happen

# KPI PiMS Methods

- ***Risk Management Methodology***

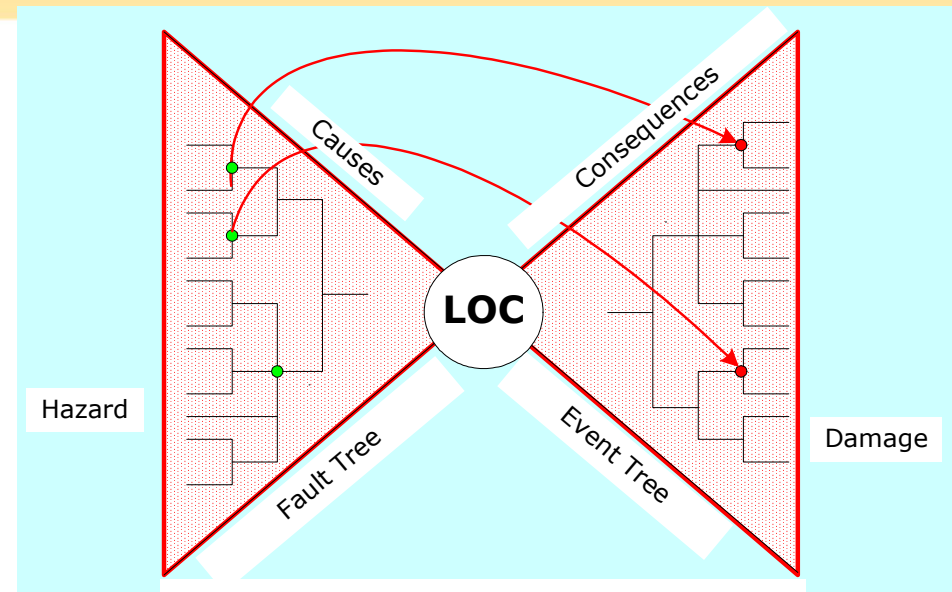
- Muhlbauer
- Overall fault and event tree approach
- As much quantitative as possible
- PiMS model
  - Integration and consistency of
    - Databases
    - QRA-models (Pipesafe lite)
    - Key Performance Indicators



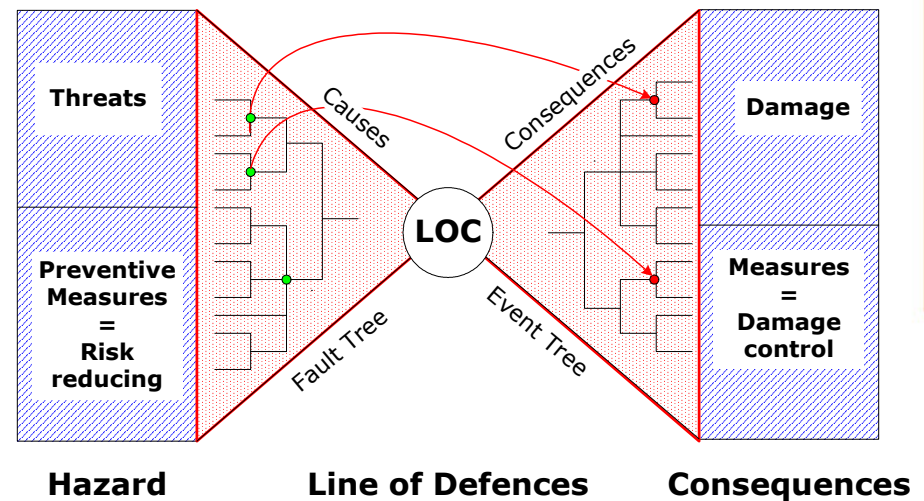
# KPI PiMS Model

- **PiMS Model based on :**

- Fault tree consisting of
  - Causes
  - Hazards
  - Threats
  - Preventive measures
- Loss of containment
- Event tree consisting of
  - Consequences
  - Potential damage
  - Damage
  - Damage control
- Line of Defences (LOD)



**Pro-active Pipeline Incident Control**



# KPI PiMS Classifications

- **Threats**

- External interference    EI
- Corrosion    CO
- Material defect    MD
- Other    OU

- **Measures**

- Design
- Construction
- Operational
- Emergency control



# KPI PiMS Classifications

## • **Potential Damages** • **Consequences**

1. Coating defect
2. CP-defect
3. Non critical ML defect
4. Gouge or dent defect
5. Gouge in a dent defect
6. Critical ML defect
7. Pinhole / crack
8. Small hole
9. Large hole
10. Rupture
11. Propagated rupture

- Loss of live (fatality / injury)
- Loss of assets
  - Loss of property
  - Loss of transport medium
  - Loss of transport capacity
- Loss of image / PR

# KPI PiMS Overall model threats & measures

Hazard Risk Assessment Matrix		Hazard Severity					EVALUATION				
		A	B	C	D	E	Risk		Improvement		
Likelihood of Hazard		Catastrophic Consequences	Critical Consequences	Significant Consequences	Minor Consequences	Negligible	probability of occurrence [ 0-1 ]	Consequences of event [ 0-4 ]	Risk evaluation [ L / M / H ]	Priority	Improvement, Investigation or project initiated ??
		4	3	2	1	0	P	C	R		
<b>1</b> Likely to occur several times in the life of this system  Likely to occur once per year during the life of this system  Not likely to occur in the life of the system  Occurrence is considered to be extremely unlikely in the life of this system, but could be the case elsewhere  Occurrence is considered to be extremely unlikely in the life of this system	<b>Frequent</b>	1	1	2	3	5				1	
	<b>Possible</b>	2	1	2	3	5				2	
	<b>Rare</b>	3	2	3	4	5				3	
	<b>Extremely rare</b>	4	3	4	4	5				4	
	<b>Completely Unlikely</b>	5	5	5	5	5				5	
			human error (operations)								
			fatigue (ext. load)								
			horizontal drilling								
			vertical drilling								

APH  
20082004

gasurhe



# KPI PiMS Overall model threats & measures

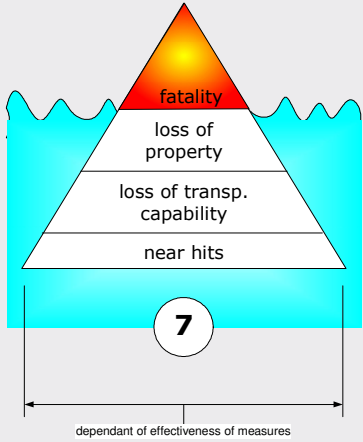
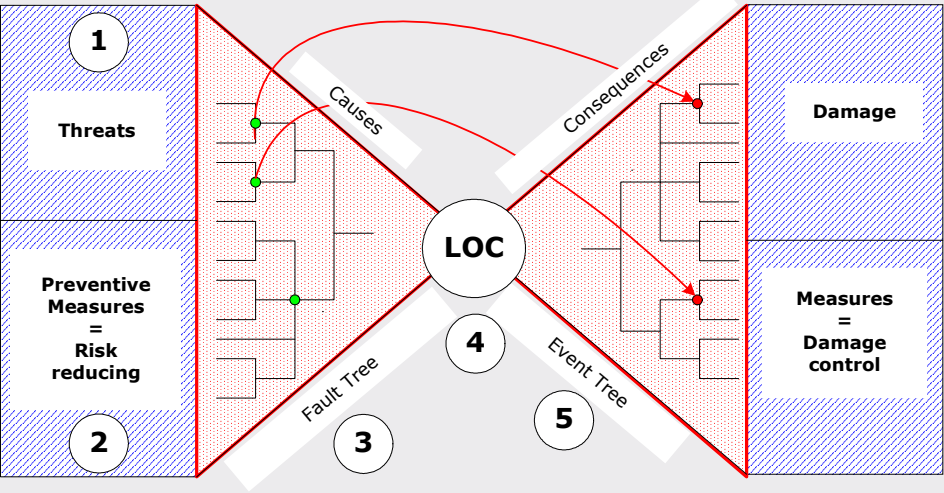
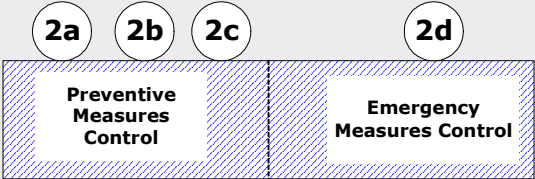
## Overall PiMS Model Hazard & Calamity Control Pipeline Incident

2

Risk Management	Current Structure Measures			
	SA	SB	SC	SD
Threats				
...				

1

Hazard Risk Assessment Matrix	Hazard Severity			
	Low	Medium	High	Critical
Likelihood of Hazard				
...				



**Hazard matrix**

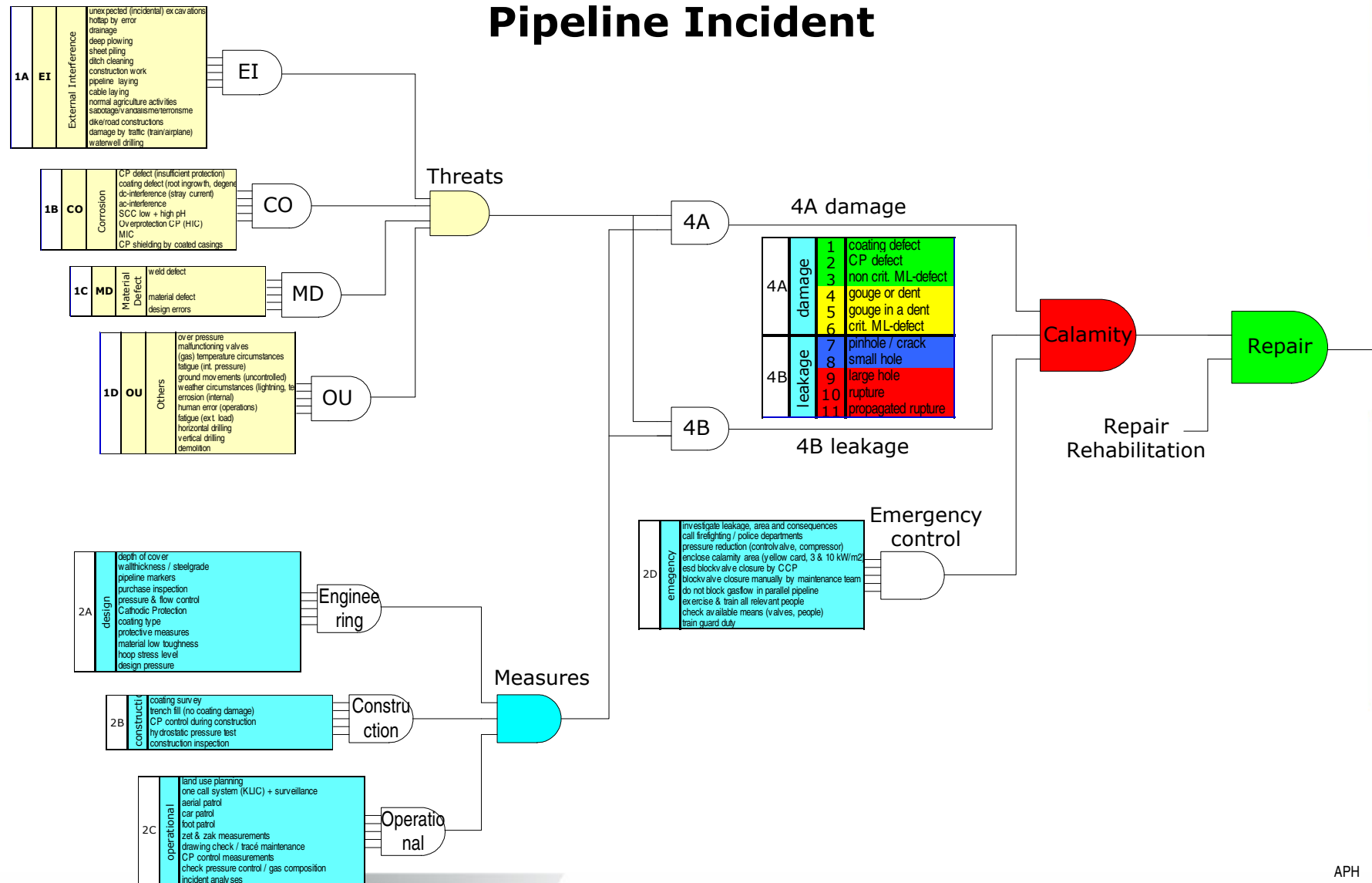
**Line of Defences**

**Consequences**

APH 20082004

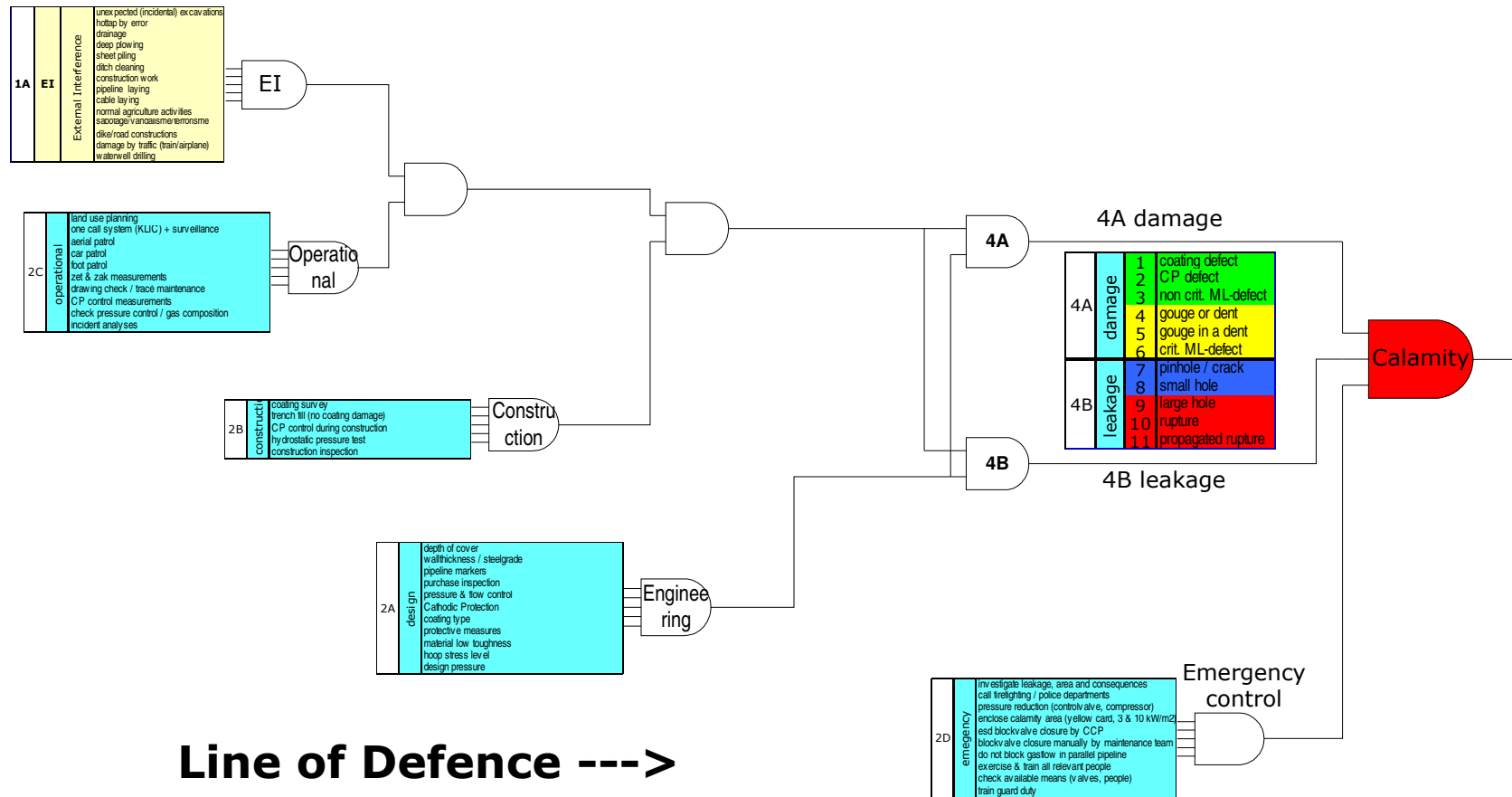
# KPI PiMS Overall model fault & event trees + LOD

## Overall Fault Tree Pipeline Incident



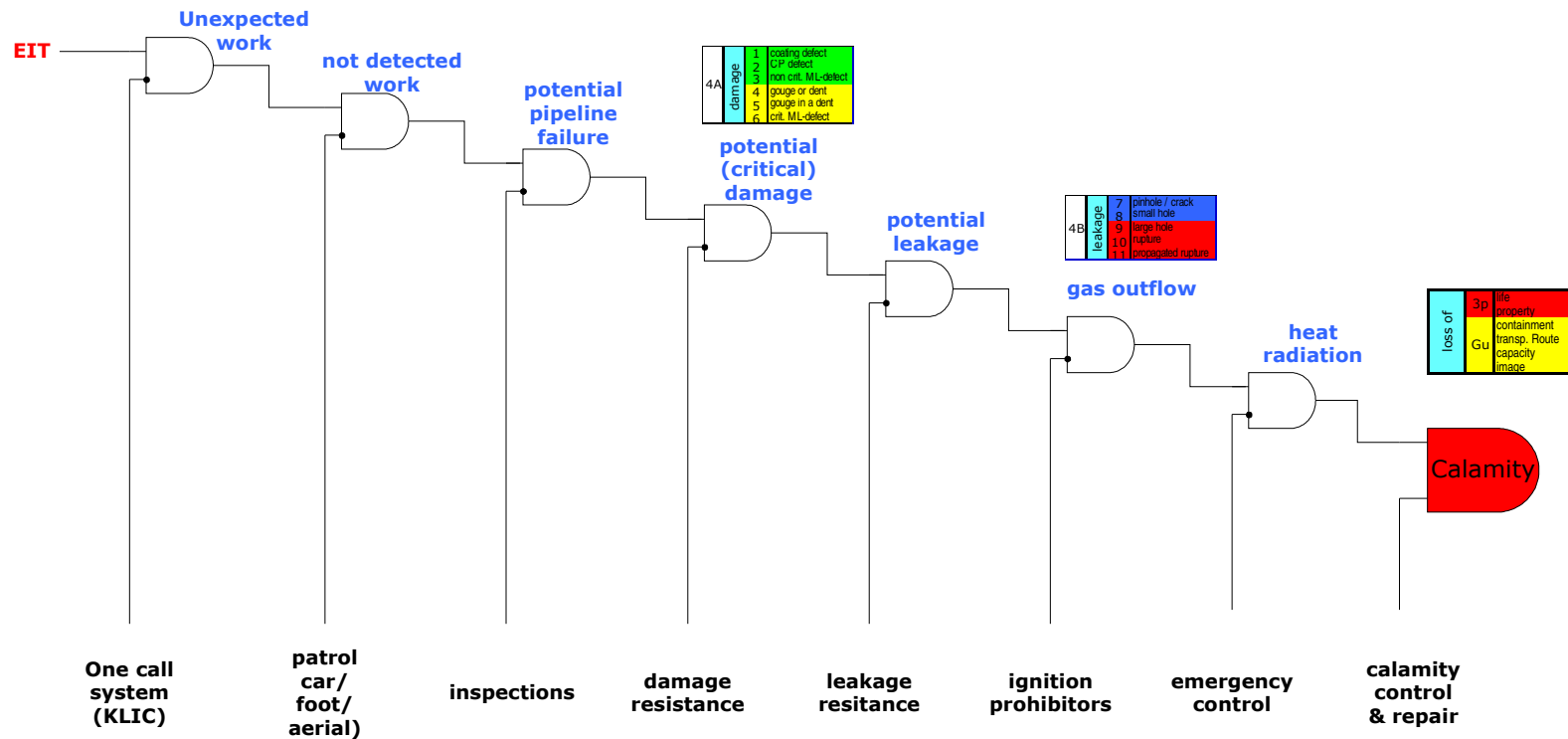
# KPI PiMS Fault tree & LOD

## Fault Tree Pipeline Incident External Interference



# KPI PiMS Pipeline incident

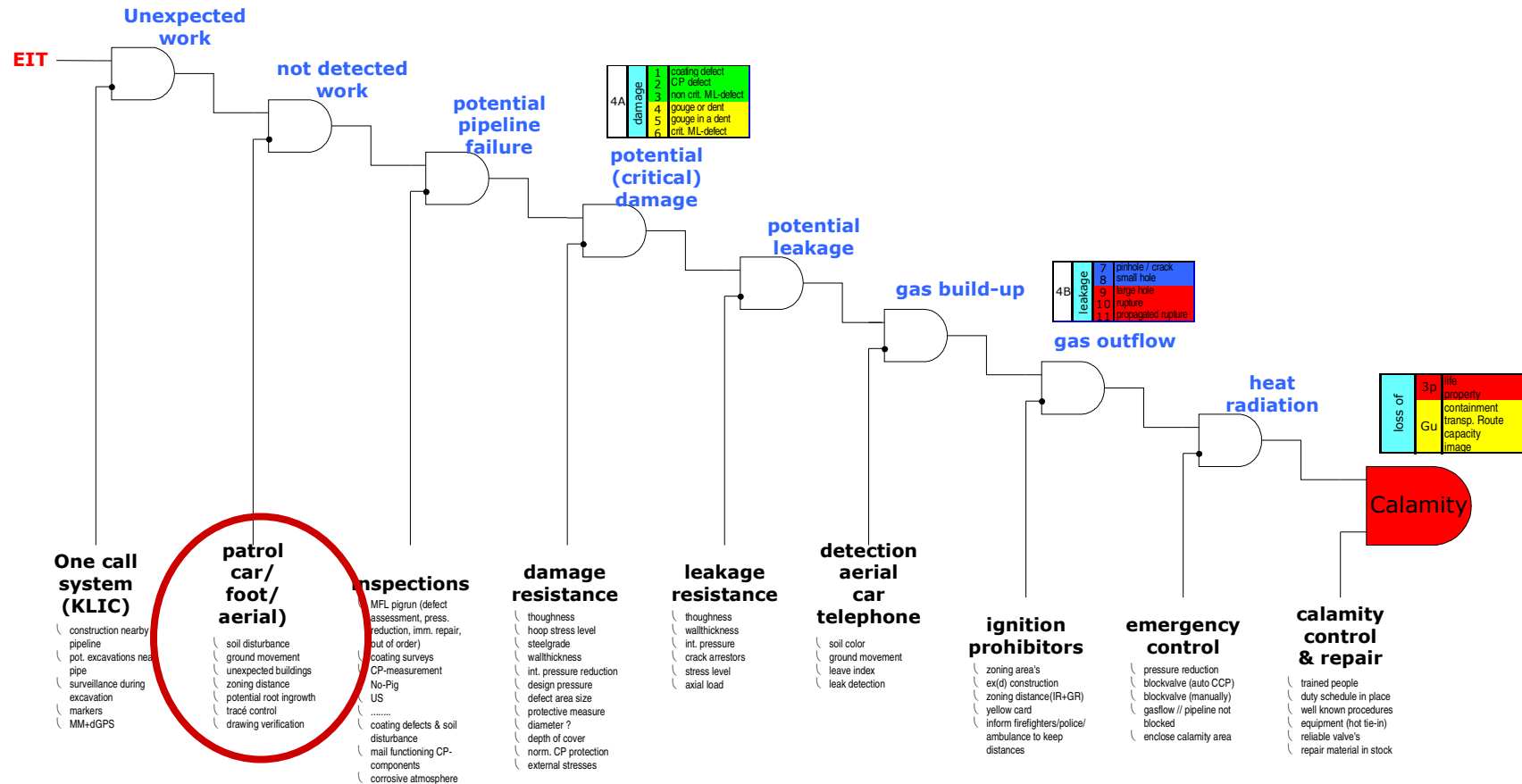
## Fault Tree Pipeline Incident External Interference



Line of Defence ---->

# KPI PiMS Line of Defences

## Fault Tree Pipeline Incident External Interference



Line of Defence --->



# KPI PiMS Overall model threats & measures

## Overall PiMS Model Hazard & Calamity Control Pipeline Incident

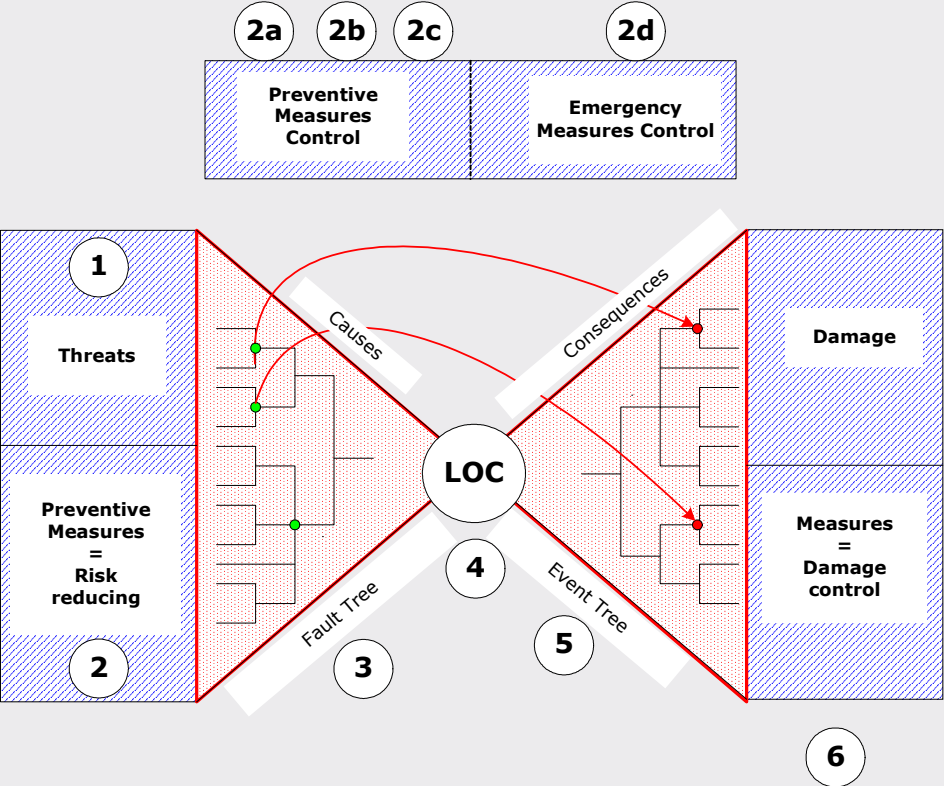
2

Risk Management	Current Structure Measures			
	SA	SB	SC	SD
Threats				
HA				
HB				
HC				
HD				
HE				
HF				
HG				
HH				
HI				
HJ				
HK				
HL				
HM				
HN				
HO				
HP				
HQ				
HR				
HS				
HT				
HU				
HV				
HW				
HX				
HY				
HZ				

1

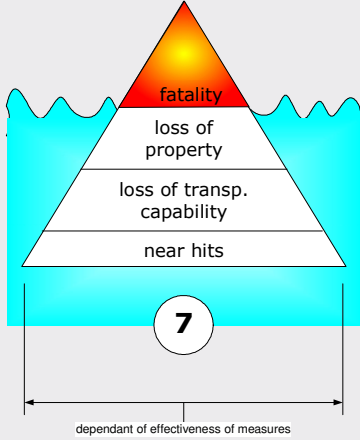
Hazard Risk Assessment Matrix	Hazard Severity			
	Low	Medium	High	Critical
Likelihood of Hazard				
Very Rare				
Rare				
Occasional				
Frequent				
Very Frequent				
Continuous				
HA				
HB				
HC				
HD				
HE				
HF				
HG				
HH				
HI				
HJ				
HK				
HL				
HM				
HN				
HO				
HP				
HQ				
HR				
HS				
HT				
HU				
HV				
HW				
HX				
HY				
HZ				

**Hazard matrix**



**Line of Defences**

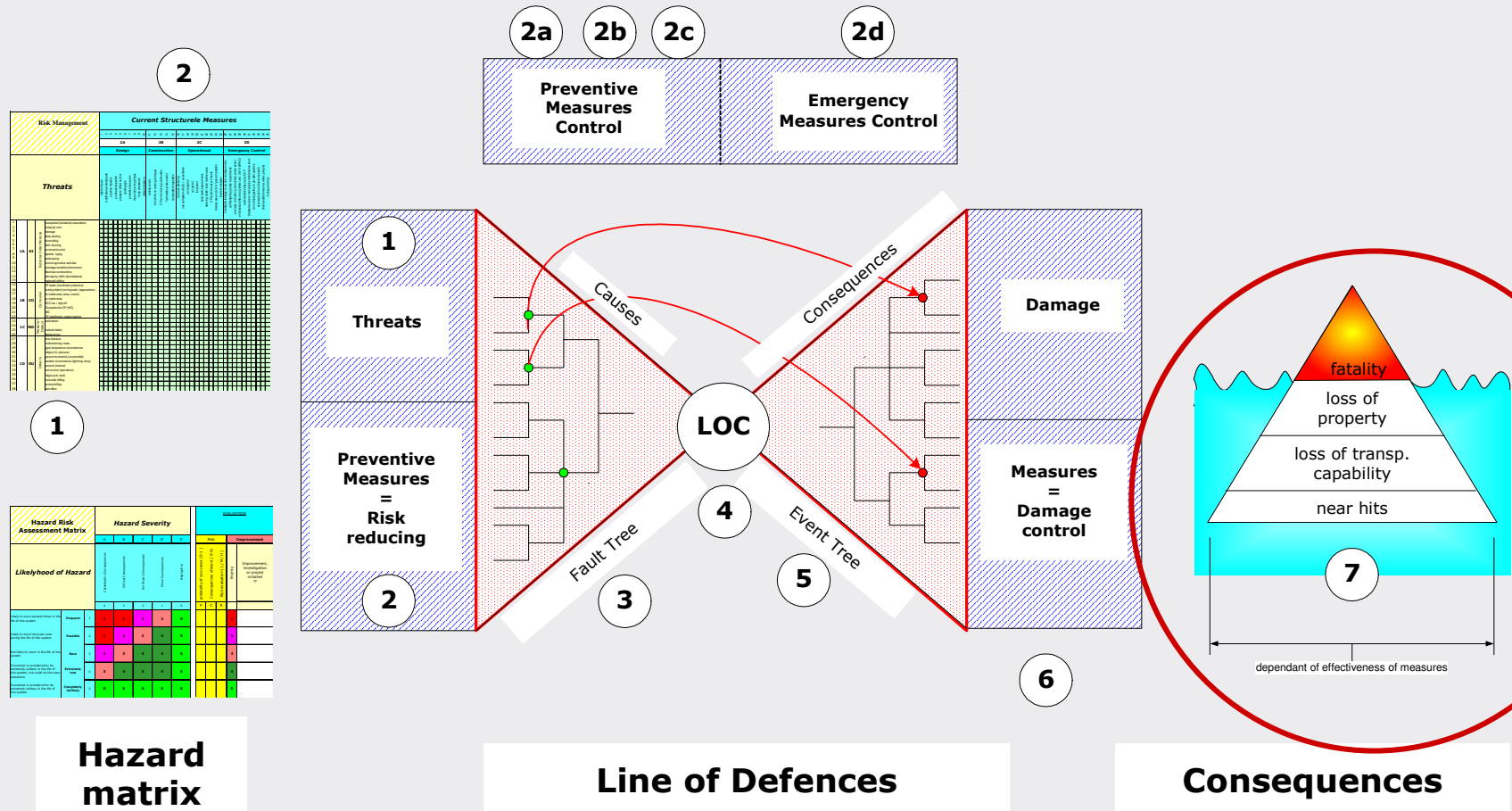
**Consequences**



APH 20082004

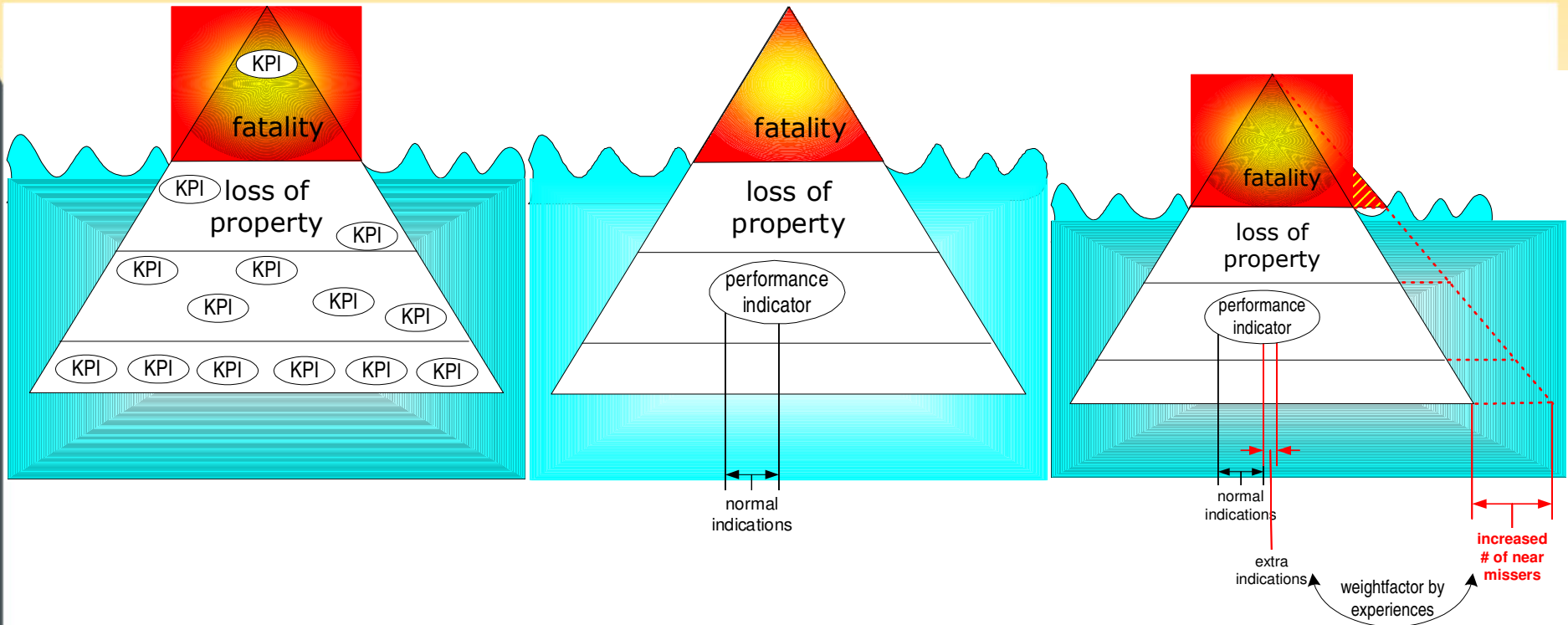
# KPI PiMS Consequences

## Overall PiMS Model Hazard & Calamity Control Pipeline Incident



APH  
20082004

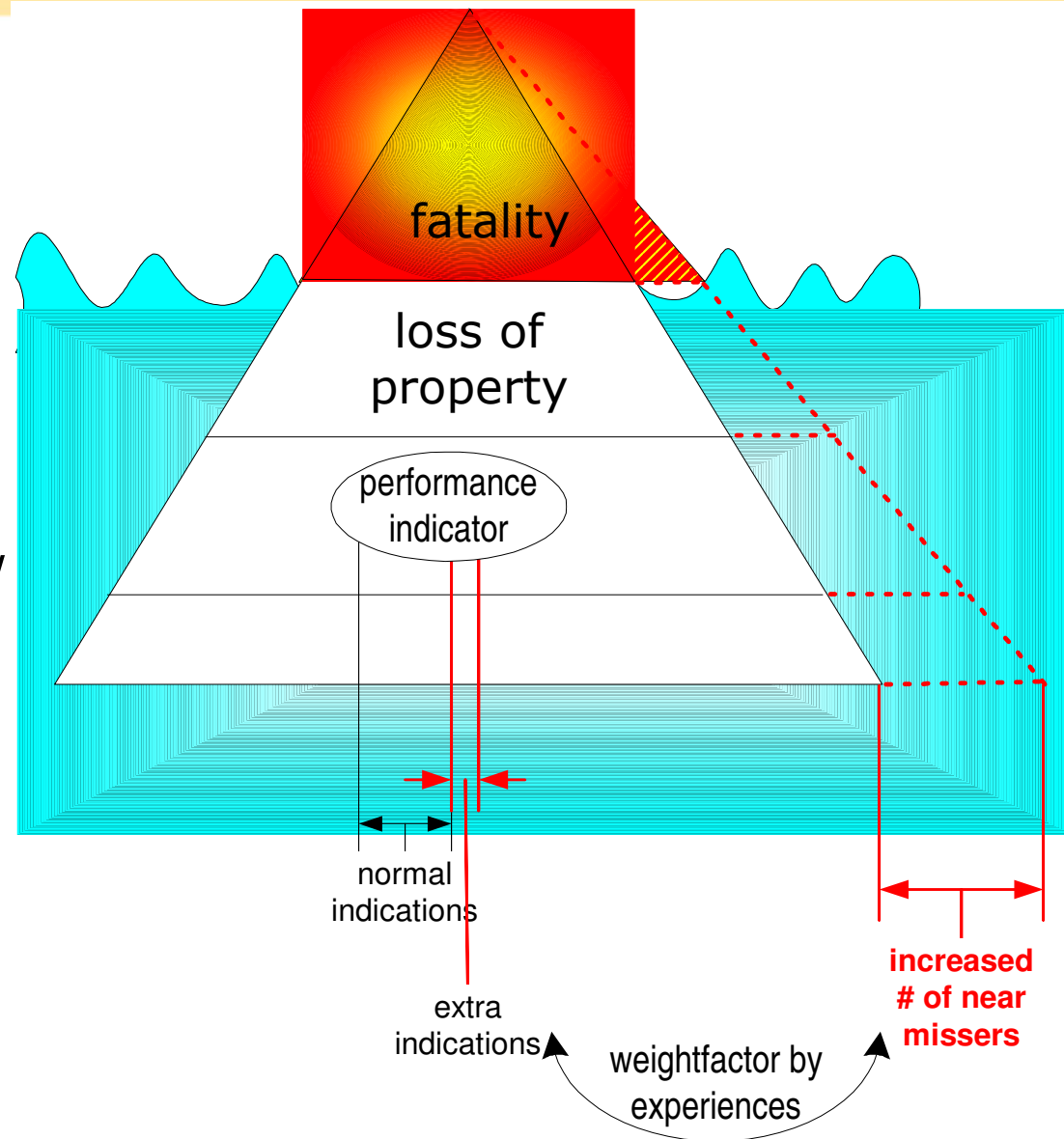
# KPI PiMS Iceberg theory



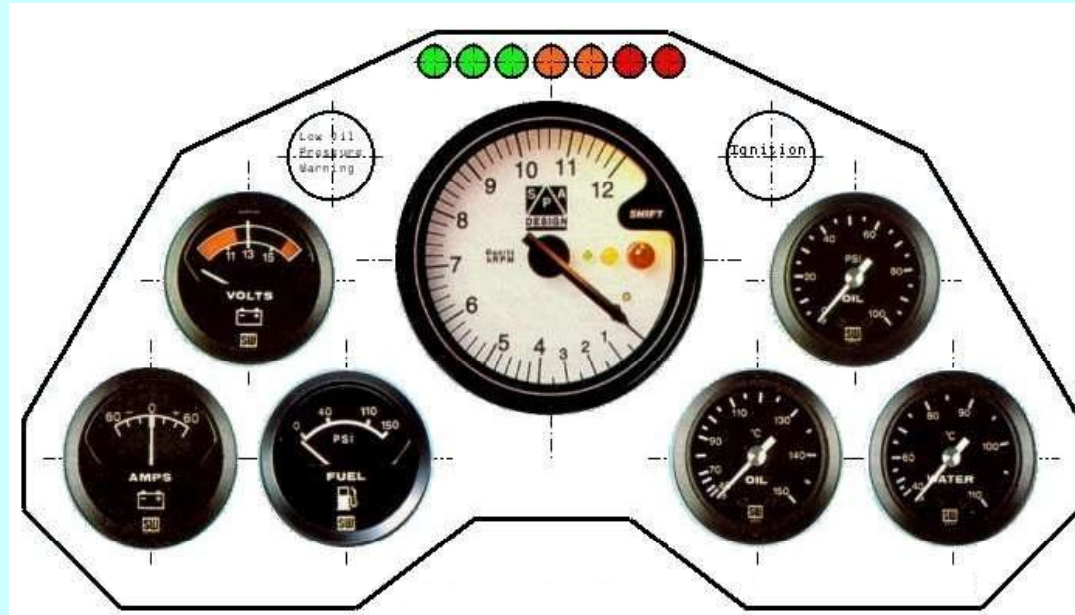
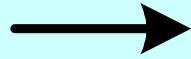
# KPI PiMS Iceberg theory

## • **Consequences**

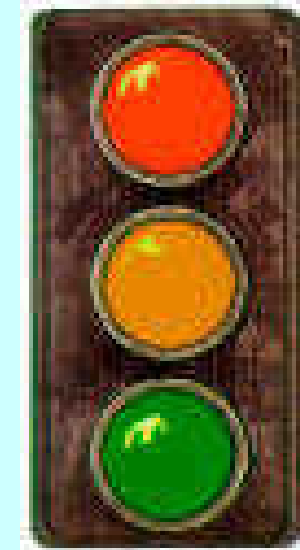
- Loss of live (fatality / injury)
- Loss of assets
  - Loss of property
  - Loss of transport medium
  - Loss of transport capacity
- Loss of image / PR



# KPI PiMS Dashboard



## Dashboard Pipeline management



# KPI PiMS Potential KPI's

Categorie	Nr	Item	Sub item	Criterium	Signaal level Criteria			# KPI's	
					L	M	H		
EI	1	inspectie per auto		50% / 1 jaar	x	x	x	24	
	2	inspectie per voet		60 % / 2 jaar	x	x	x		
	3	inspectie per helikopter		90% / 2 week	x	x	x		
	4	verwerking KLIC melding		< 2 dgn	x	x	x		
	5	begeleiding door RT'er bij KLIC-melding		100%					
	6	# incidenten, gekLICt, geen RT		< 0					
	7	# niet gedetecteerde werkzaamheden							
	8								
	9	aantal incidenten		< 30 /jr	x	x	x		
	10	aantal incidenten HTL			x	x	x		
	11	aantal incident RTL			x	x	x		
	12	aantal PE incidenten							
	13	aantal incidenten voortschrijdend		< xx / km.jaar					
	14	aantal incidenten vlgs EGIG definitie		< 2 / 10 jr					
	15	diepteligging HTL		> 1.20 meter					
	16	diepteligging RTL		> 0.80 meter	x	x	x		
	44				x	x	x		
	45				x	x	x		
	46								
								105	
				Aantal	35	35	35	105	Ok

# KPI PiMS Performance Indicator

- **KPI**

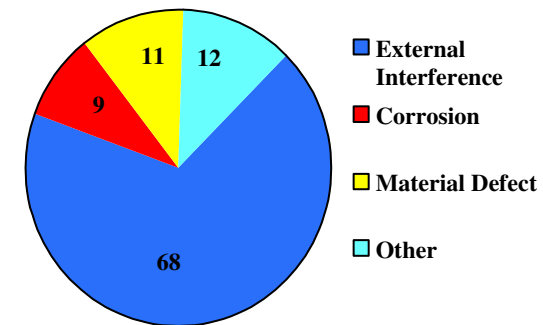
- Heinrich incident distribution

- $F < (W_{EI} * EI + W_{CO} * CO + W_{MD} * MD + W_{OU} * OU) / 330$

- Ratio of LOD's

- Cost beneficial yes/no

- Maximum allowable basic events



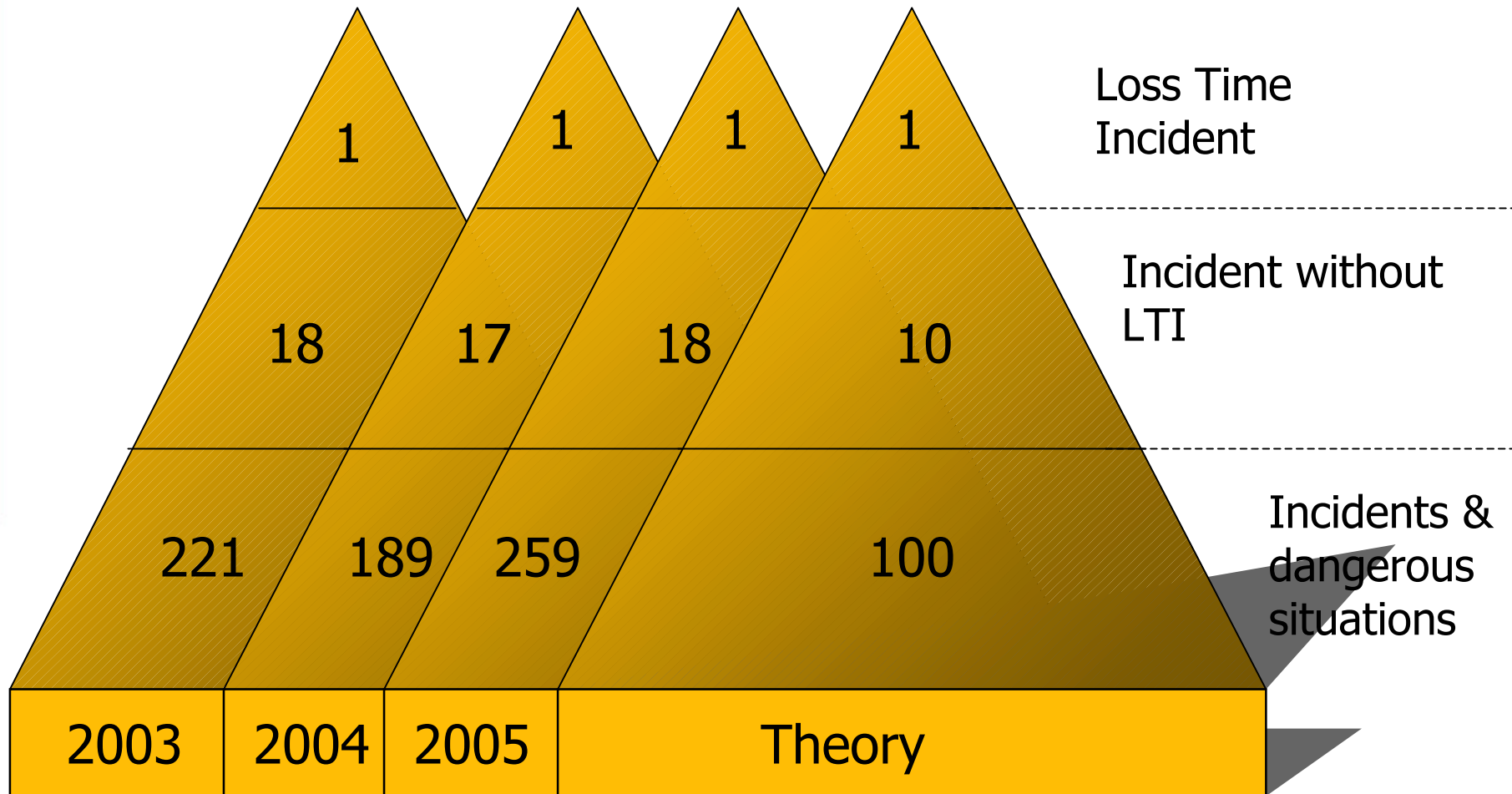
## KPI PiMS Results

- **Results**

- Still under development, however
- Already integrated in yearly safety report
- Change in strategy and more awareness
- From incident driven towards long term strategy
  - Not only incident monitoring
  - From incident monitoring to corporate strategy
  - From looking in the past to future assessment
  - And a feed forward control on basic events
- Controlling effectiveness of L.O.D.



# KPI PiMS Results



**Thank you  
for your  
attention**

**Questions ?**

