

25th world gas conference

"Gas: Sustaining Future Global Growth"

# **Penetrate New Markets for LNG**

# Report of Study Group PGC D.2

Ted A. Williams, American Gas Association, United States, Study Group Chair 6 June 2012 Session CS9.2





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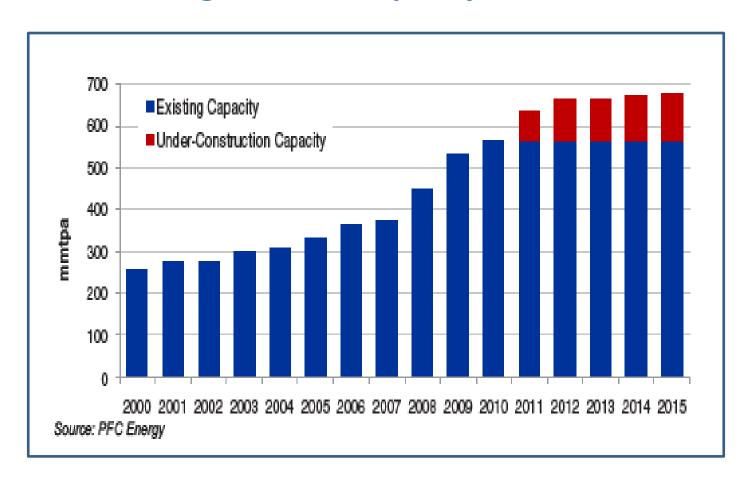




# LNG is Playing an Increasingly Important Role in Traditional and New Natural Gas Markets



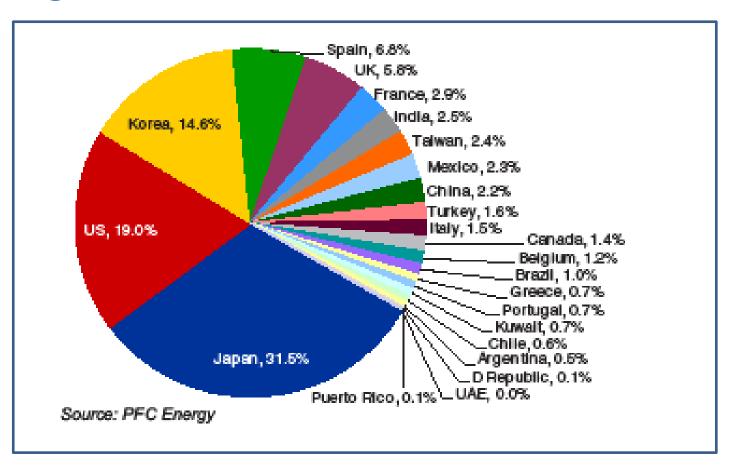
### **Global Receiving Terminal Capacity Continues to Grow ...**



# LNG is Playing an Increasingly Important Role in Traditional and New Natural Gas Markets (cont.)



# ... And Capacity is Distributed Among a Widening Range of Countries and Markets



# Questions for Applying Recent Experience to New Potential Markets for LNG



- What Are the Key Drivers for Decision Making Supporting LNG Importation?
- What Are Key Barriers to be Overcome?
- Are There Common Experiences Among New Entrants?
- Can These Experiences be Generalized for Evaluating New Potential Entrants?
- And Does Past Experience Have All of the Answers in Evaluating New Potential Opportunities?

# **Study Emphasis, Scope and Purpose**



- Study the Potential for Entry of LNG into New and Existing Gas Markets
- Identify Factors that Led to the Development of New Markets
- Identify Opportunities to Apply this Experience
- Focus on End Use Markets Receiving LNG and Regional Gas Markets (Including Projects Past the FID Stage)
- Assuming That: Supply and Technology are Unrestricted
- Assuming That: Market Factors Can be Generalized
- Assuming That: Market Factors Can be Addressed.





- Experience Reviewed for 17 Countries Receiving LNG for Domestic Use or Regional Markets (Through the FID Stage)
- Expertise from 38 Professionals from 21 Countries
- Experience Assessed for 19 Study-Defined Market Drivers and Barriers
- Common Themes Associated with Drivers and Barriers Identified
- Recommendations Developed Based on Identifying and Addressing Opportunities and Obstacles, New Opportunities Presented by Policies, New Technology Solutions, Interactions Among Drivers and Barriers.

#### **Market Drivers and Barriers**



- Security of Supply
- Diversity of Supply
- Power Generation Supply
- Favorability to Pipeline
- Existing Infrastructure
- Supply Contract Flexibility
- Aggregate Economic Growth



## **Market Drivers and Barriers (cont.)**





- Technological Advancements
- Government Policies (Projects)
- Regulations/Policies (Energy)
- Labor/Technical Constraints
- Incentives, Taxes, Fiscal Regimes
- Political Risk/Stability
- Project Risk

### **Market Drivers and Barriers (cont.)**



- Port Location
- Industrial Safety
- Modular Expansion
- Reloading/Re-export
- Regional Supply
- Relative Energy Prices.



# **Country Experience Analyzed**



#### Asia

- China
- India
- Indonesia
- Malaysia
- Singapore
- Thailand

#### **Americas**

- Argentina
- Brazil
- Canada
- Chile
- Mexico

### **Europe**

- Italy
- The Netherlands
- Poland
- United Kingdom





#### Middle East

- Dubai
- Kuwait

## **Not Meeting FID Criterion**

- Bahrain
- Eastern Baltic States
- Germany
- Scandinavia
- Pakistan

# **Country Experience Analyzed (cont.)**



	China	<u>ia</u>	Indonesia	Malaysia	Singapore	Thailand	Argentina	Brazil	Canada	Chile	Mexico	Α	The Netherlands	Poland	United Kingdom	Dubai	Kuwait
Security of Supply	์ ()	India	<u>n</u>	Ma	-iš	Ě	Arg	Bra	ē	์ •	Me Me	() Italy	É Ž	<u>8</u>	는 호	na 💮	● Ā
Diversity of Supply	0	•	1	•	•	•	•		•	0	0	•	•	•	•		Ō
Power Plant Supply	0	•					0		0		•		•	•			
General Gas Market Favorability to Pipeline		•	•		$\bigcirc$		•		•		•	0	$\bigcirc$	$\bigcirc$		$\bigcirc$	$\bigcirc$
Existing Infrastructure for Transmission and Distribution			•		$\bigcirc$					•	•			$\bigcirc$		$\bigcirc$	$\bigcirc$
Opportunity for Flexibility of Contracts	$\bigcirc$					$\bigcirc$				$\bigcirc$	•	•		1			
Aggregate Economic Growth					$\bigcirc$		$\bigcirc$					$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		$\bigcirc$
Technological Improvements in LNG receiving	$\bigcirc$	$\bigcirc$		$\bigcirc$		$\bigcirc$	$\bigcirc$	$\bigcirc$	lacksquare								
Regulatory Influences for or Against New Terminals															$\bigcirc$		
Labor/Technical constraints	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	•	$\bigcirc$	•	$\bigcirc$	$\bigcirc$	0	<b>①</b>	$\bigcirc$	•	$\bigcirc$	$\bigcirc$
Incentives, Taxation, Other Fiscal Regimes			$\bigcirc$		$\bigcirc$	$\bigcirc$					$\bigcirc$	$\bigcirc$	$\bigcirc$	•	$\bigcirc$		
Political Risk / Stability	$\circ$	0	$\bigcirc$	$\bigcirc$	$\circ$	$\circ$	$\circ$	0									
Project Risk	0	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	•	$\bigcirc$	•	$\bigcirc$	0	0	$\bigcirc$	•	0	$\bigcirc$	0
Port Location / Accessibility	•	•		•	•	•					•		0	0	0	$\bigcirc$	0
Industry Safety Issues	0	0	0	$\odot$	0	0	1	0	0	•	0	0	<b>①</b>	0	0	0	0
Feasibility of Modular Expansion	•	•				•	0	$\bigcirc$	0	<b>①</b>	()	0	0	1	0	$\bigcirc$	()
Reloading / Re-Export	0	()				$\bigcirc$	$\bigcirc$		0	$\bigcirc$	()	$\bigcirc$	$\bigcirc$		$\bigcirc$		$\bigcirc$
Regional Gas Market Opportunities	0		1				$\bigcirc$			$\bigcirc$		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		1
Energy Prices													()	()			

Least favorable for LNG Importation / Market Development <sup>1</sup>			$\bigcirc$	lacksquare		Most Favorable for LNG Importation / Market Development
Relative Importance	High	Med	Low	Med	High	

# **Common Themes from Experience**



- Security of Supply
- Diversity of Supply
- Growth of Demand for Power Generation
- Role of Domestic Regulatory and Institutional Factors
- Port Location and Accessibility
- Relative Energy Prices among Other Sources of Natural Gas and Competing Fuels.

# **Analysis**



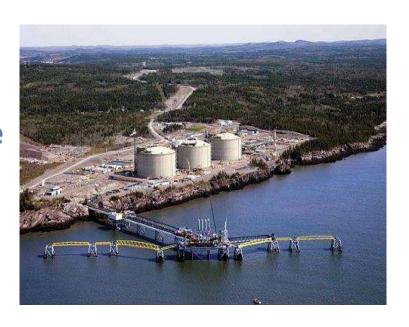
- Drivers and Barriers Must be Divided Into:
  - Fundamental Drivers and Barriers that Bring LNG to the Market
  - Drivers and Barriers for Projects
  - (Fundamental Drivers and Barriers are First-Order)
- Security of Supply
  - Hedging against Price Setting
  - Relief from Physical Constraints
  - Role of Technology (FSRUs)
  - Resource Depletion.



# **Analysis (cont.)**



- Diversity of Supply
  - Price Hedging Opportunities
  - Fuel Switching Opportunities
  - Redundancy in Infrastructure
  - Contractual Flexibility
- Price Decoupling /Substitution
- Shale Gas Threat/<u>Opportunity</u>
- Power Generation
  - New/Mature Markets
  - Small Scale Generation
  - Off-Grid.



# **Analysis (cont.)**



- "Non-Traditional" Drivers:
  - Land Vehicles
  - Marine
- Drivers in Combination
  - Security of Supply/Low Growth
  - Security of Supply/High Growth



- Mature Markets Complex Regulation
- Developing Markets Industrial Policy
- Environmental/Portfolio Requirements
- Stability.



# **Analysis (cont.)**



- Economic Cycle Influences
- Rates of Market Penetration
- Packaging of Projects
- Reloading/Re-export Issues
- Regional Markets and Hubs
- E.U. Directives
- Events: Fukushima Daiichi
- "The Golden Age of Gas."



#### Recommendations



- New Drivers Must be Considered
- Unsuccessful Initiatives are Important
- All Potential Markets are Unique
- Fundamental Drivers/Barriers First
- Long Run Economics First
- Project Drivers/Barriers Next
- Exploit "Policy Levers"
- Know What Can be Changed.



# **Recommendations (cont.)**



- Consistently Engage and Communicate
- Efforts Must be Consistent with Market.





# **THANK YOU!**



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