

George H.B. Verberg
President International Gas Union

EDReC 27 October 2005



# Long Ago..... Natural Gas Was Used To ......

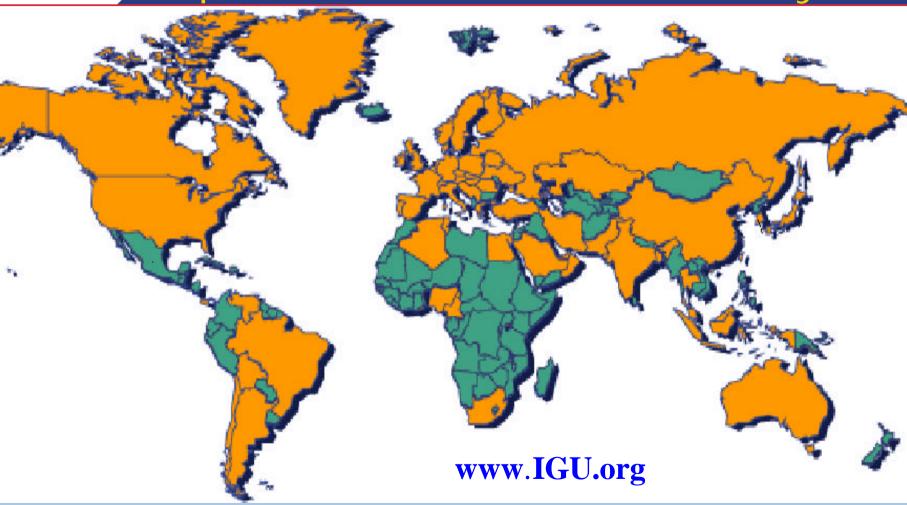
# predict the future of gods and mankind....



Apollo temple
Delphi, Greece

natural gas: energy driver of the world?

# Covers >95 % of World Gas Sales 'Spokesman' of the Gas Industry



**Non Members** 

**Membership from 67 countries and 20 Associated Members** 

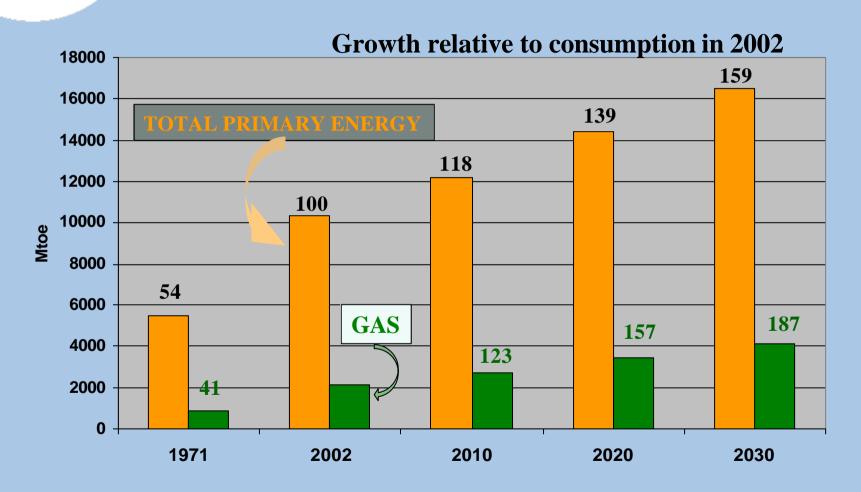


### **Three Themes for Today**

- The World needs Energy;
- LNG changes the Global Gas Scene;
- Gas Industry's Challenges and Fundamentals.



### Global Energy Demand Forecast IEA WEO 2004





# more than doubling of US coal prices!





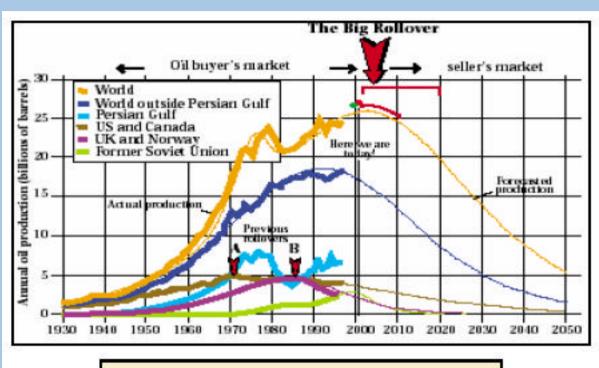
### Oil Prices: How High is High?

#### Oil prices in US\$ of 2004:

- 1864: 92 \$/b, but at that time no oil dependent economy
- 1980: 81 \$/b, economic difficulties
- 2004: 55 \$/b
- 2005: 60+ \$/b
- Expected: restraints in refinery capacity lifted by 2008



### How Much Oil is Left?

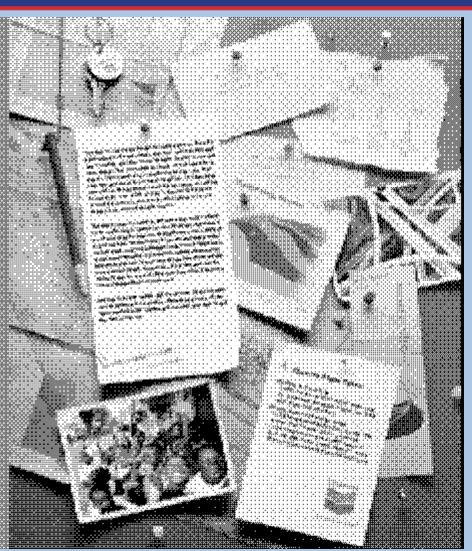


Year of The Big Rollover	Forecaster
2003	Campbell, 1998
2004	Bartlett, 2000
2007	Duncan and Youngquist, 1999
2019	Bartlett, 2000
2020	Edwards, 1997
2010-2020	International Energy Agency, 1998



### Chevron: willyoujoinus

The Mark Contents to the first of all law was a beautiful and a second discount of the second second

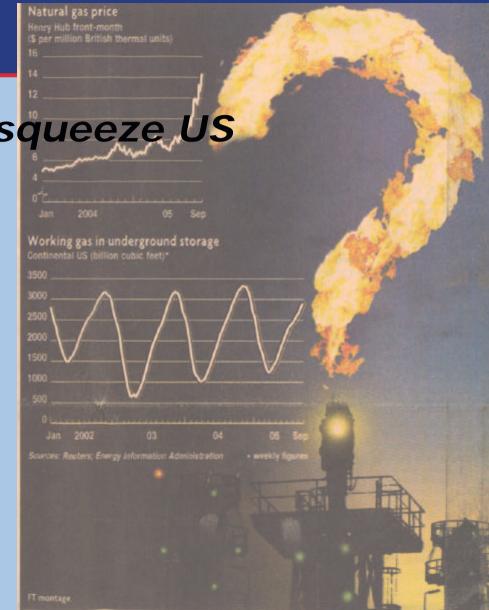


#### Nymex futures untill dec 2010:

>6\$/mbtu

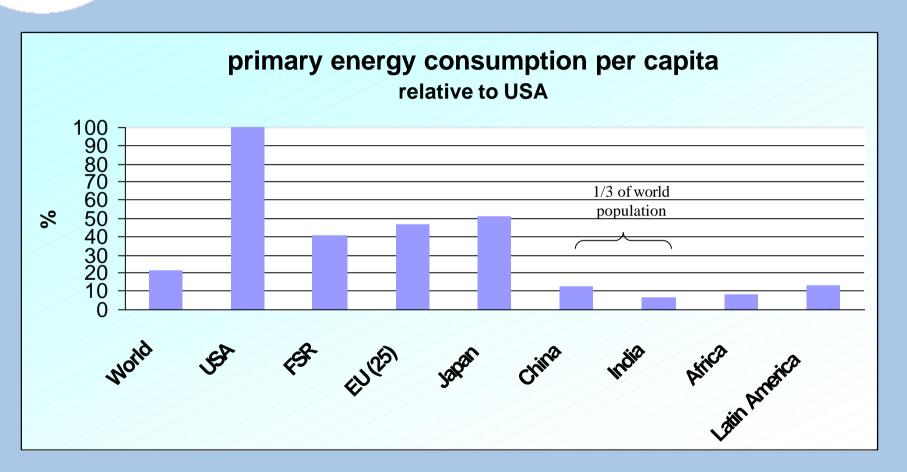
High gas prices squeeze US manufacturers







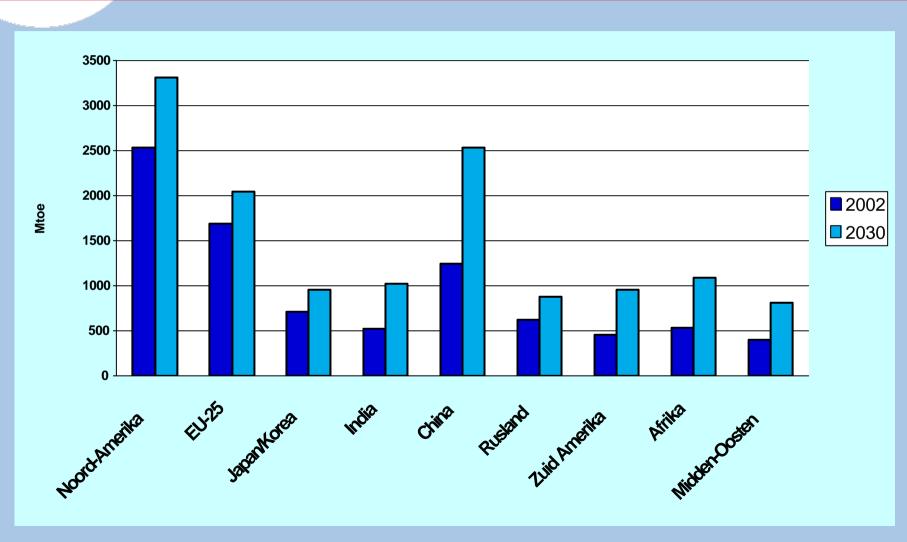
## **Energy Consumption in Perspective**



IEA data year 2002

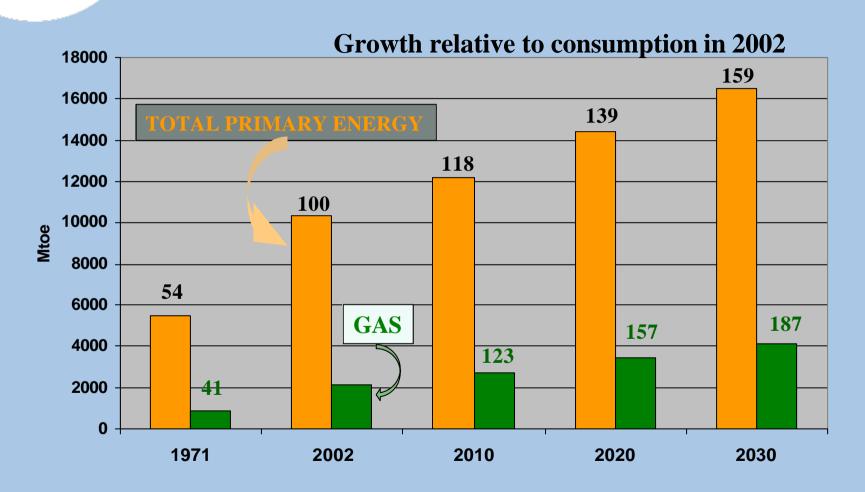


## Total Energy Demand by Region 2002 and 2030





### Global Energy Demand Forecast IEA WEO 2004





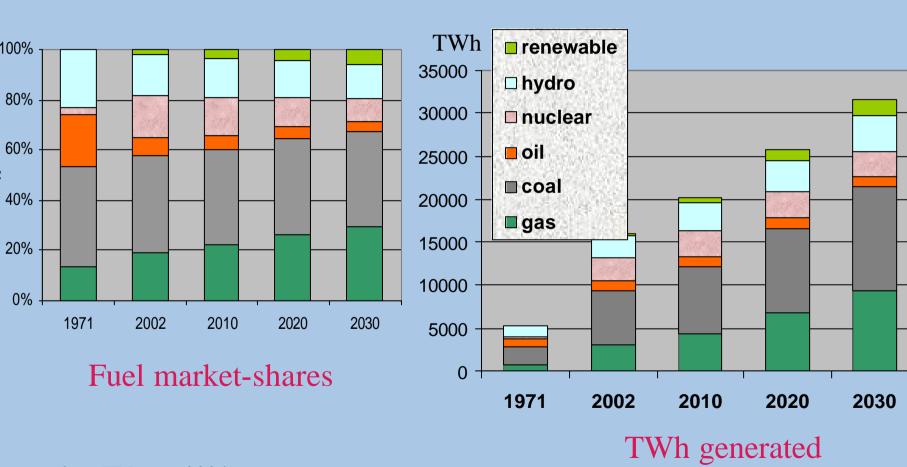
#### Gas the Fuel of Choice

- For financial-economic reasons,
- For environmental reasons,
- For space planning reasons (gas fired power station needs a lot less space than a coal fired one)
- For cooling water requirements (gas fired power stations need a lot less cooling water than coal fired ones or nuclear)

Natural Gas will be the fuel of choice!



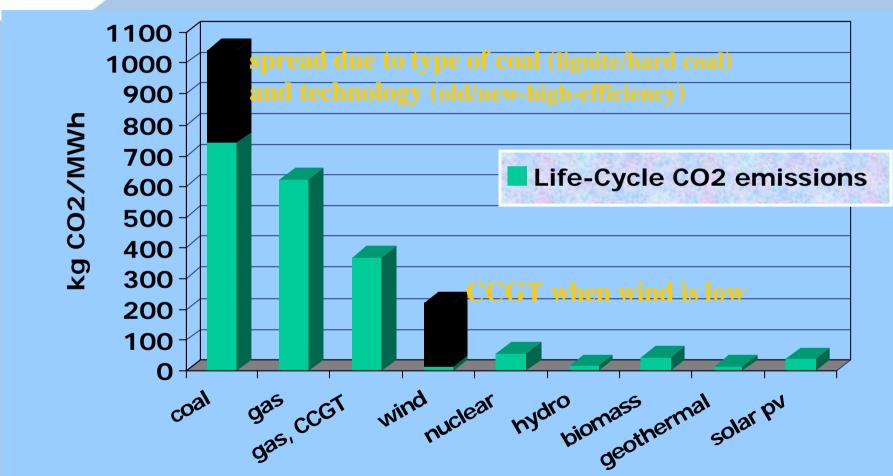
## Power Generation (Global): More and More Natural Gas



data: IEA weo 2004



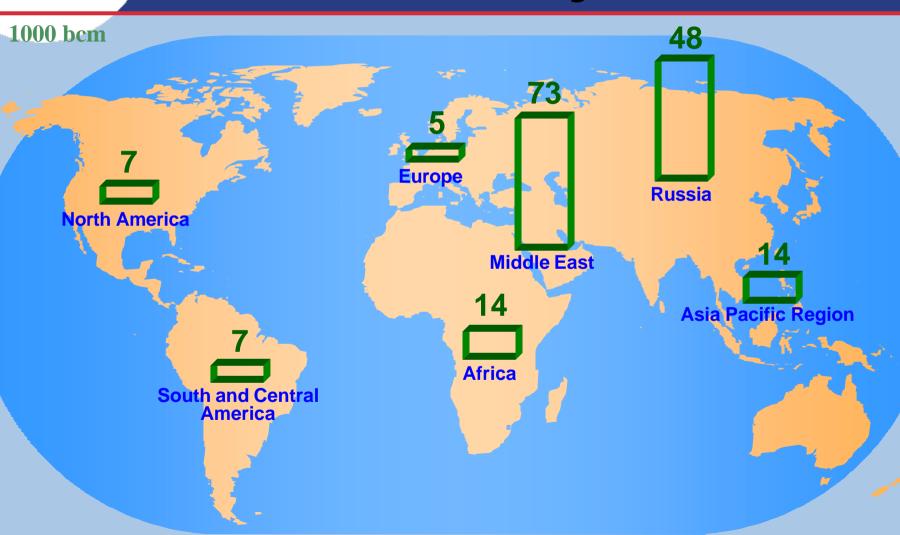
#### CO<sub>2</sub> Emission from Power Plants



ources: life-cycle assessment of electricity generation systems and applications for climate change policy analysis, eier, 2002, published on website Nuclear Energy Institute; own data; IEA



### Proven 180 Trillion m3 R/P ratio ~66 years



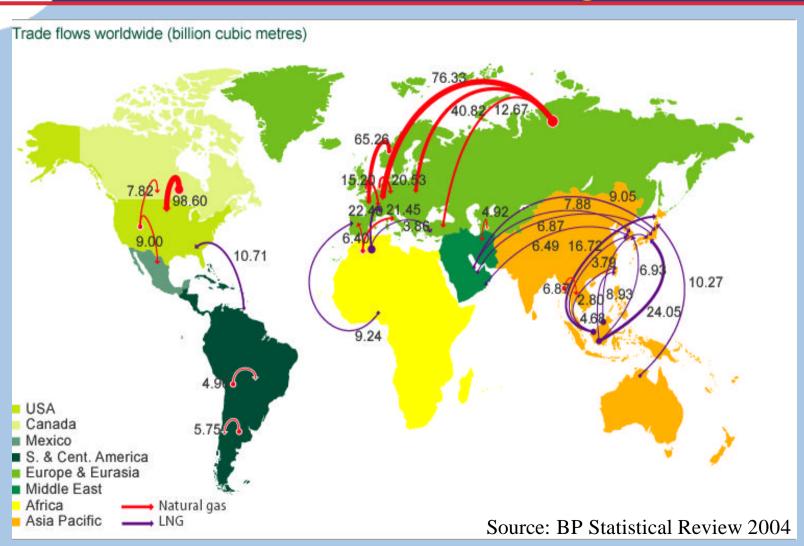
ata: BP Statistical Review 2005



### **Three Themes for Today**

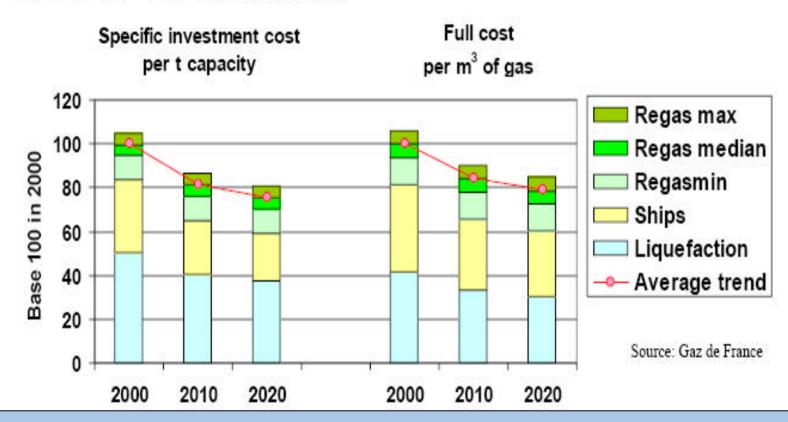
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# Movements at the Start of the 21<sup>st</sup> Century



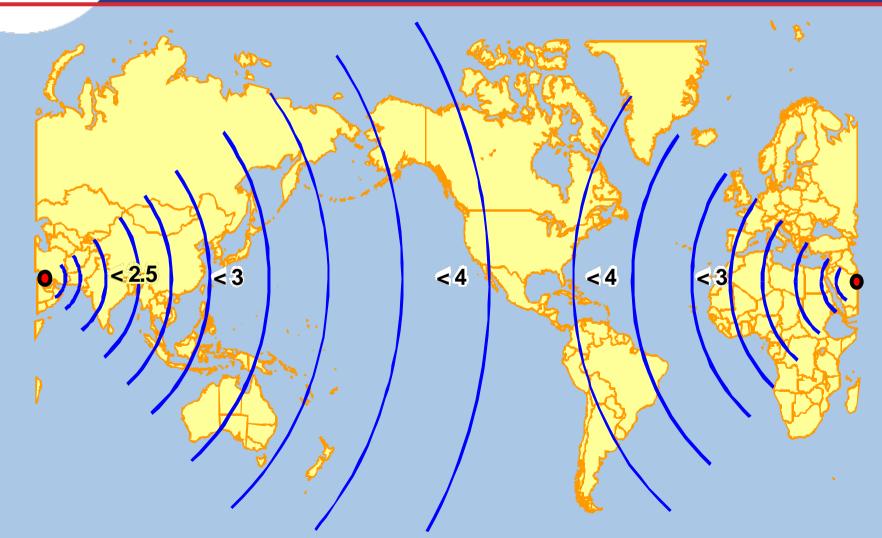
#### LNG trumps: decreasing costs

#### For a 7 400 km LNG chain



Source: presentation by GdF at 19th WEC, sept. 2004

## Middle East LNG—Setting a New Global Cost Benchmark (\$ per MMBtu)



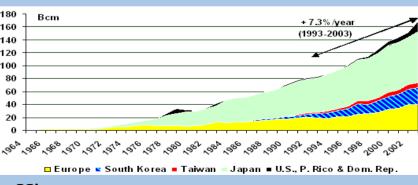
Source: Cambridge Energy Research Associates. 31001-10

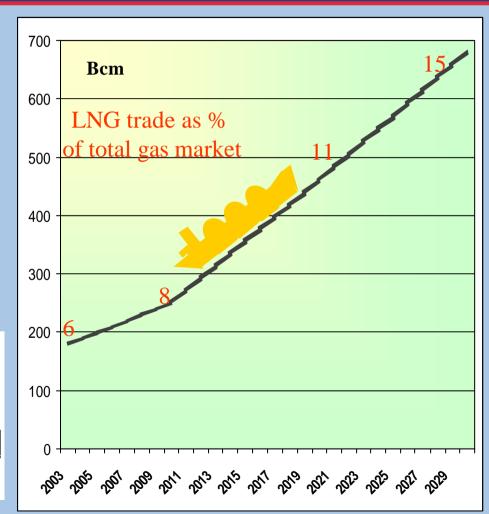
natural gas: energy driver of the world?



## LNG Trade History and Perspectives



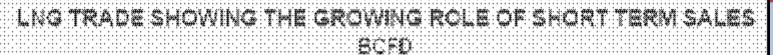


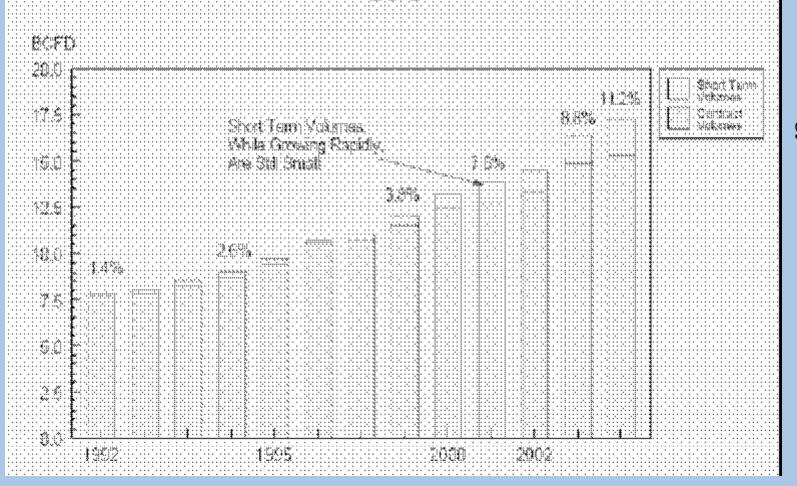


History (CEDIGAZ)

Forecast (IEA weo 2004)

# but remains < 20%





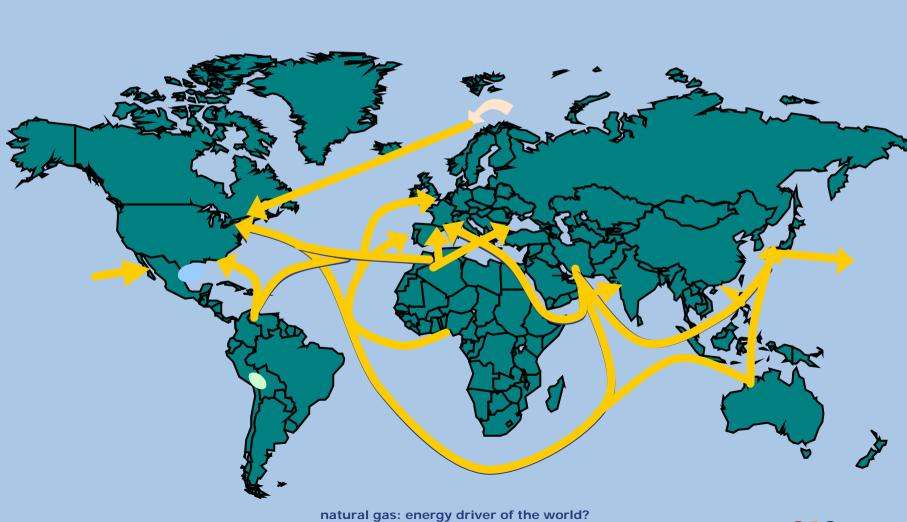


## From Regional Gas Markets to Global Competition

- Price levels of natural gas in the different gasregions are so high that LNG is competitive wherever it originates from.
- Traditional gas supply patterns (Russian gas to Europe, Mid Eastern gas to Pacific Rim, North America autarctic) will give way.
- The big gas import regions (Europe, US, Pacific Rim, China, India) will compete with each other for supplies.



## International LNG Trade: Connecting Markets



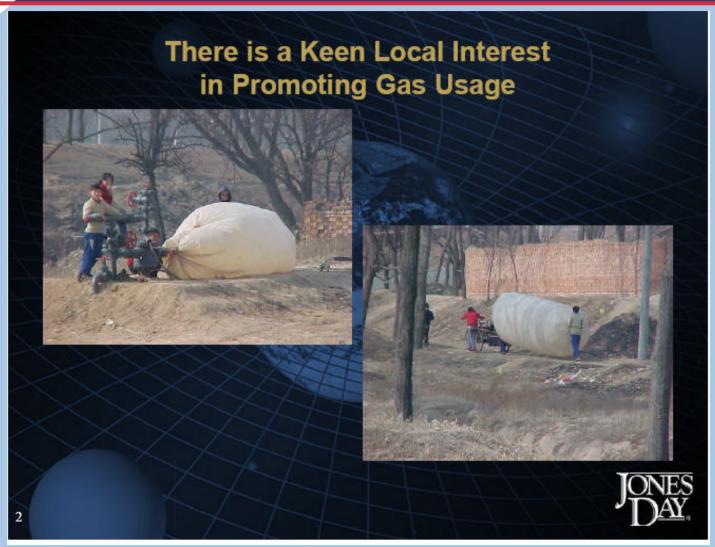


### **Three Themes for Today**

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## Challenges and Fundamentals: or How to Serve the Customer





## Five Fundamentals for the Sound Development of the Gas Industry

- SAFETY, Integrity and Reliability of Infrastructure and Appliances
- Security of Supply
- Transparency: Clear Regulatory Framework,
   Indiscriminately by Nature and in Execution
- Competitiveness
- Sustainability

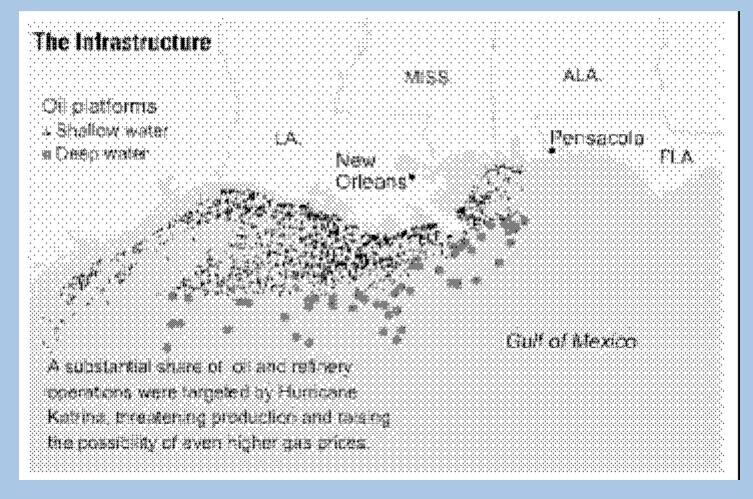


### **SAFETY a MUST:**

- For the employees
- For the customers
- For the company
- For the environment



### SoS: Key Energy Region (1): Risk: Tornado's





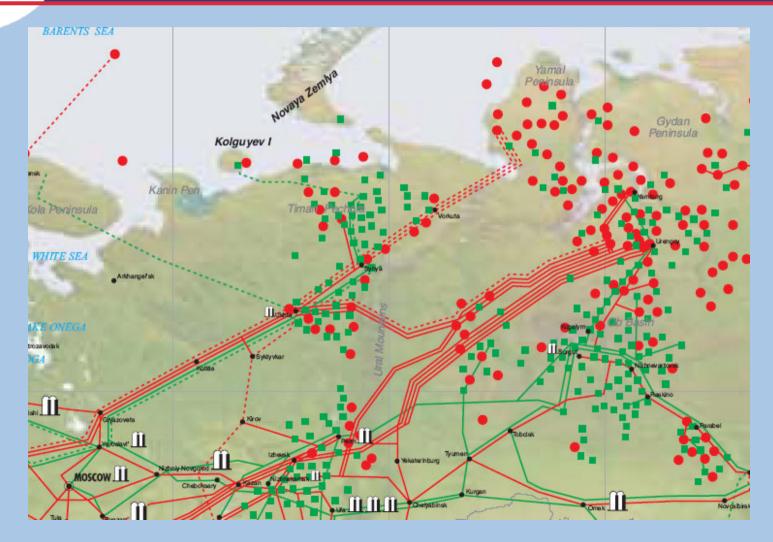
## SoS:Katrina and Rita will they do away with .....

- NIMBY, not in my backyard
- BANANA, build anything not anywhere near anything
- CAVE, citizens against virtual everything

in the US, so LNG-Regassification Terminals can be build ??



## SoS: Key Energy Region (2): Risk: Melting Permafrost

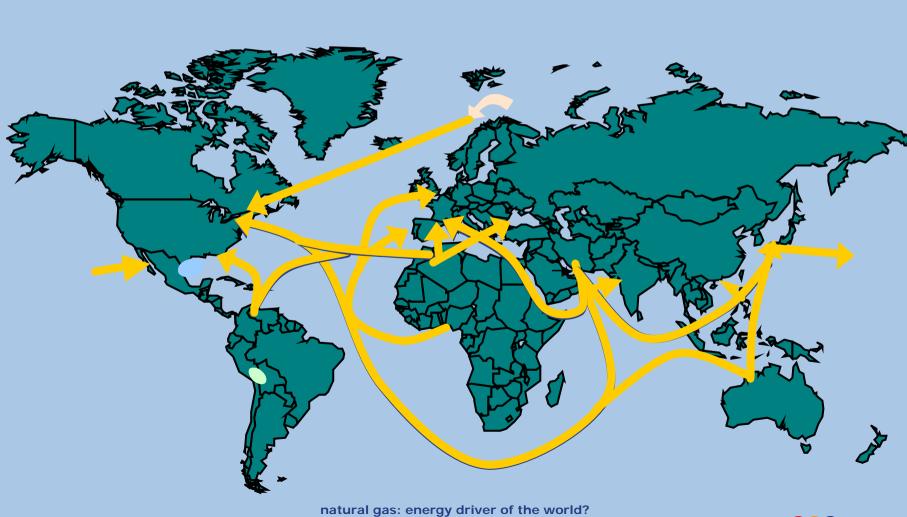




### SoS: Key Energy Region (3): Risk: Political Situation?



# Security of Supply: enhanced by International LNG Trade





# Risks: Overloading and Terrorism





## Necessary from now until 2030 (IEA)

#### Electricity:

- 4800 GW capacity
- \$4600 bln in generation
- \$5200 bln in transmission & distribution
- 45/55 developed/developing economies

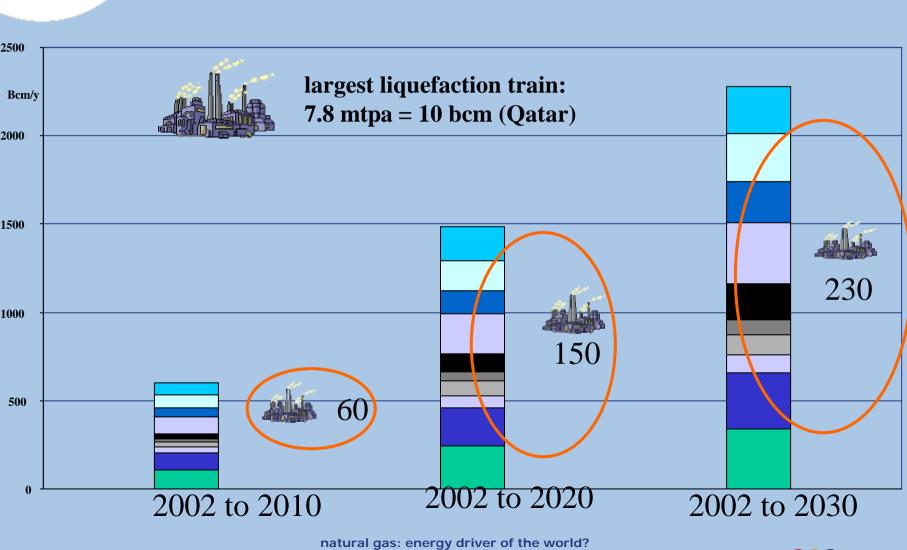
#### Gas:

- \$2700 bln
- 50/50 upstream (exloration & production) and downstream (transmission, distribution, storage, LNG-chains)

#### Coal:

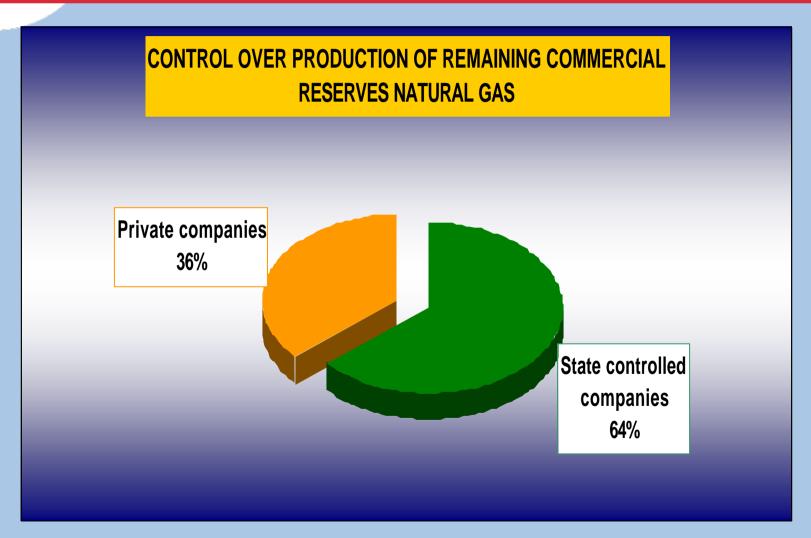
- 'Only' \$400 bln (mines, shipping, ports)

# SoS: Incremental Global Gas Demand: Needed More Production Capacity





### SoS: Who Owns the Gas (and Oil) Reserves?





# Shortfall of Investments in Energy

- Global investment remained below the IEA's 2003 estimate of the \$16.000bn needed by 2030 to meet demand
- Lehman Brothers / Citybank predict investments in exploration will rise by less than 6% in 2005 against 12% in 2004
- Mandil's (IEA, Oct.2004): "wouldn't it be better if Oil Cie's would invest more instead of executing shares buy back schemes" could well be a symptom of difficulties.



### Share Buy Back Schemes (source: annual reports)

- ExxonMobil: \$24 bln since 1999 merger, reducing shares outstanding by over 8%
- Shell: since start 2001 62.5 mln shares cancelled; €4 bln + BP 1,5 bln
- BP: \$7.5 bln in 2004, since 2000 \$13.5 bln
- Chevron: common stock buy back program of up to \$5 bln by 2007; at the end of 2004 more than \$ 2 bln repurchased
- Total: 2000-2004 more than 17% of capital bought back (~€ 17 bln)
- Total for these 5 oil-majors: ~70 bln US\$



### SoS: If Enough Viable Projects would have been Available...??

# The 70 bln US\$ Buy Back Cash Pile, and using a Debt/Equity Ratio of 25/75, could have financed a Production Capacity of:

- 4.7 mln bbl/d
- or 160 bln m3/y



### SoS: So There seems to be a Shortfall of Investments, why??

- Difficulties to get access to Reserves?
- No Adequate Legal and Regulatory Transparency?
- Bribery and Corruption?
- No Promising Acreage?
- Financial Markets and their Analysts?

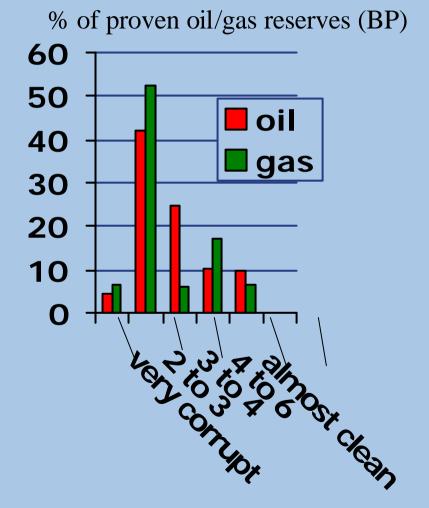


## Corruption and Bribery versus Oil and Gas Reserves

- Corruption index

   (by Transparency
   International) ranks
   countries' degree of
   corruption among
   public officials and
   politicians.
- 0 = highly corrupt
- 10 = clean

BUT PROGRESS IS IN THE AIR





#### Transparency and Regulation: **Three Commandments** for Effective Regulation

#### **Predictability**

stable, long-term regulatory frameworks

Reliable framework for enforceability of commercial contracts

#### Consistency

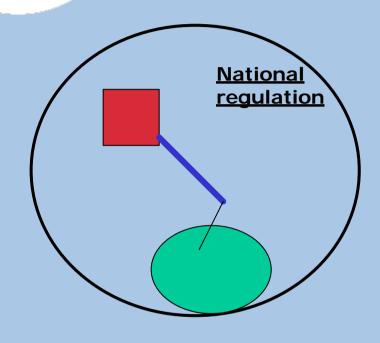
taking characteristics of natural gas into account

#### **Transparency**

market rules and opportunities must be clear to all players



# Transparency and Regulation: Electricity



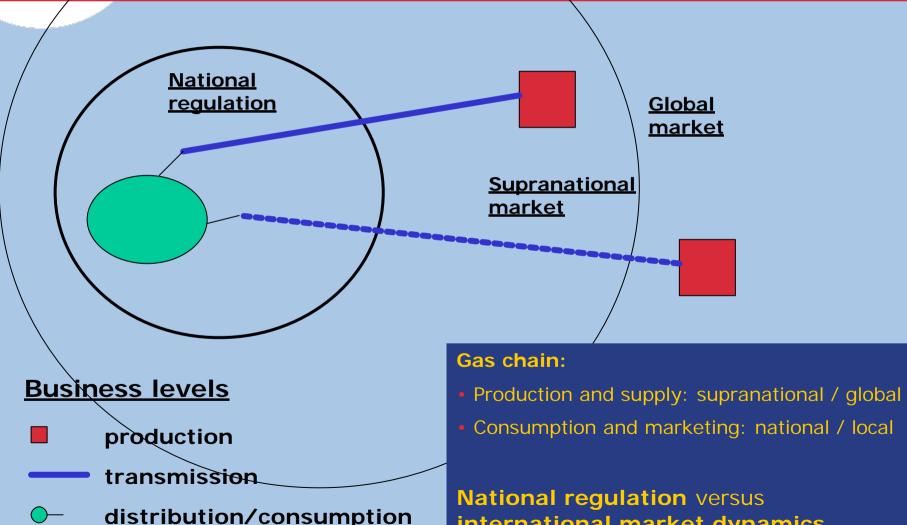
#### **Business levels**

- production
- ---- transmission
- distribution/consumption

#### **Electricity chain:**

- Production close to consumption (local, regional, national scale)
- Regulation on a national level (foreseeable effects; consistency)

#### Transparency and Regulation: Gas



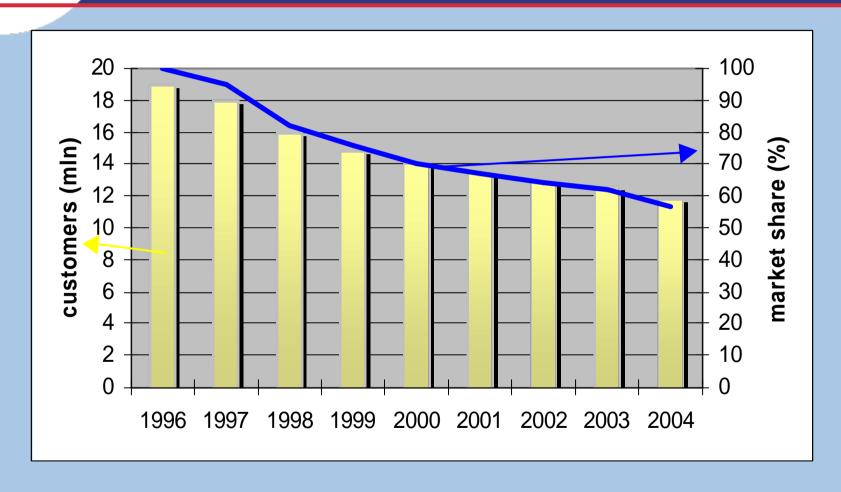
international market dynamics



### Transparency and Regulation: Europe/Neth.

- The Regulatory Concept is based upon the idea that supply of gas to Europe will be abundant, which remain to be seen;
- Competition needs also some overcapacity in the infrastructure
- More than once it looks like creating a market by "Intelligent Design" which is not necessarily in touch with reality.





Source: annual reports Centrica



### Sustainability: Gas Flaring and Venting

- estimated 100+ bcm is flared/vented annually
  - <u>flaring</u>: associated gas
  - venting: for safety reasons
- World Bank launched GGFR in Dec. 2002:
  - Global Gas Flaring Reduction Partnership
  - Members: oil/gas majors and governments of producing countries
  - GGFR advices regulation and legislation
  - will share best practises and monitor volumes
- Nigeria to end flaring 2008



### As a Responsible Industry We Acknowledge:

The best supply is the saved m3

- The second best supply comes from the gas industry where people work together to serve people
  - » Gas: powers the people,
    - » preserves the world,
      - » promoted by IGU



See you in Amsterdam!
23rd World Gas Conference

and Exhibition

June 5 - 9 2006