



1<sup>st</sup> WOC 1 Meeting Sapporo, Japan 25-28 September 2012

#### **Gas Rent and Mineral Property Rights**



- Contractual models
- Concession of mineral rights
- Production sharing contracts
- Service contracts
- Fiscal instruments
- Royalties
- Taxes
- Signature and production bonuses, inland revenue and other instruments
- Typical investment cycles
- Case studies
- Angola
- Australia
- United States
- Norway
- United Kingdom
- Brazil
- Conclusions and next steps





- Investor sells the production, deduct costs, taxes and retains what is left
- Mineral rights granted exclusively to the winner of a bidding process to explore, develop and sell the production
- Supplementary obligations may include supply conditions to the local market, fulfillment of environmental issues, devolution of areas and reversion of assets for a price
- High risk, high compensation required
- Licenses (UK, Norway) or leases are possible (USA)



# **Concession contracts**





# **Production sharing**



- Mineral rights granted exclusively to the winner of a bidding process to explore, develop and sell part of the production
- Investor receives part of the oil produced as a compensation for its risks, after cost compensation
- **National oil company may have an administrative role**
- Winner must execute working programme

PROFI	T SHARING
"R" Factor	Contractor's Profit Share (%)
R ≤ 1.0	50
$1.0 < R \le 1.5$	45
$1.5 < R \le 2.0$	40
2.0 < R < 2.25	30
2.25 < R < 2.5	20
R > 2.5	15

R is the ratio of cumulative revenue to cumulative expenditures.



# **Production sharing**









- Investor receives a fee for exploratory and productive services (usually a certain amount of the production)
- Mineral rights are retained by the local government



## **Service contracts**





# Hybrid models





# **Fiscal instruments**





- Royalties
- **Bonuses**
- Production sharing
- Income tax
- Resource rent
- Capital allowances
- Investment incentives







- Most traditional instrument
- Nature: Usage-based payments made by one party (the "licensee") to another (the "licensor") for the right to ongoing use of an asset (Wikipedia)
- Attractive to governments because it anticipates rent
- Criticism: Reservoir abandonment



# **Royalties**





## **Case study**



Recoverable reserves of 850 million barrels

- Exploration in two years
- Exploitation in five years
- In production for 20 years
- 20 production wells
- 10 injection wells
- FPSO 200 kbpd
- **Rig leasing at US\$ 500,000/day**
- Decline rate of 10% p.a.
- Well cost US\$ 100 million



# **Case study**



Year	Geology and	Exploratory and	Production	Submarine	FPSO	Project	Capex	Opex	Decommissioning	Production	Revenues	EBITDA
	geophysics	delimitation	wells	items		management				(bbi/d)	(IVIUSȘ)	(IVIUSȘ)
1	20	wens					20					-20
2	50						50					-50
3		200					200					-200
4		200					200					-200
5			50	100	100	100	350					-350
6			200	400	300	100	1000					-1000
7			370	400	300	100	1170					-1170
8			370	400	300	100	1170	200		32	3200	1830
9			370				370	200		44	4400	3830
10			370				370	200		55	5500	4930
11			370				370	200		66	6600	6030
12			370				370	200		75	7500	6930
13			130				130	200		73	7300	6970
14							0	200		65	6500	6300
15							0	200		59	5900	5700
16							0	200		53	5300	5100
17							0	200		48	4800	4600
18							0	190		43	4300	4110
19							0	181		39	3900	3719
20							0	171		35	3500	3329
21							0	163		31	3100	2937
22							0	155		28	2800	2645
23							0	147		25	2500	2353
24							0	140		23	2300	2160
25							0	133		21	2100	1967
26							0	126		18	1800	1674
27				1000	1000		0	120	500	17	1700	1080
Iotals	/0	400	2600	1300	1000	400	5770	3526	500	850	85000	/5204
	Petroleum	100	US\$/bbl									



# **Country analyses**



- United Kingdom
- Norway
- Australia (tbd)
- United States (tbd)
- Brazil (tbd)
- Angola (tbd)
- Other countries (tbd)



# **United Kingdom**



- Corporation tax 30% (ring fence rate for O&G E&P)
- Supplementary charge rate now at 32%
- Petroleum revenue tax discontinued in new areas
- Capital allowances
  - Accelerated depreciation
  - Immediate write-off for exploration costs
- Investment incentives
  - Losses can be carried forward indefinitely
  - R&D incentive



# **United Kingdom**



	Year	Geology and geophysics (MUS\$)	Exploratory and delimitation wells (MUS\$)	Production wells (MUS\$)	Submarine items (MUS\$)	FPSO (MUS\$)	Project management (MUS\$)	Capex (MUS\$)	Opex (MUS\$)	Decommissioning (MUS\$)	Production (Mbbl)	Revenues (MUS\$)	EBITDA (MUS\$)	Depreciation (MUS\$)	Rent from taxes (MUS\$)	Net cash flow (MUS\$)	Present value of rent (MUS\$)	Present value of net cash (MUS\$)
	1	L 20	)					20					-20			-20		-20
	2	2 50	)					50					-50			-50		-45
	З	3	200	)				200					-200			-200		-165
	4	1	200	ס				200					-200			-200		-150
	5	5		50	100	100	100	350					-350			-350		-239
	e	5		200	400	300	100	1.000					-1.000			-1.000		-621
	7	7		370	400	300	100	1.170					-1.170			-1.170		-660
	8	3		370	400	300	100	1.170	200		32	3.200	1.830	4.160		1.830		939
	ç	Ð		370	)			370	200		44	4.400	3.830	370	1.655	2.175	772	1.014
	10	)		370	)			370	200		55	5.500	4.930	370	3.057	1.873	1.296	795
	11	L		370	)			370	200		66	6.600	6.030	370	3.739	2.291	1.441	883
	12	2		370	)			370	200		75	7.500	6.930	370	4.297	2.633	1.506	923
	13	3		130	)			130	200		73	7.300	6.970	130	4.321	2.649	1.377	844
	14	1						0	200		65	6.500	6.300		3.906	2.394	1.131	693
	15	5						0	200		59	5.900	5.700		3.534	2.166	931	570
	16	5						0	200		53	5.300	5.100		3.162	1.938	757	464
	17	7						0	200		48	4.800	4.600		2.852	1.748	621	380
	18	3						0	190		43	4.300	4.110		2.548	1.562	504	309
	19	Ð						0	181		39	3.900	3.719		2.306	1.413	415	254
	20	)						0	171		35	3.500	3.329		2.064	1.265	337	207
	21	L						0	163		31	3.100	2.937		1.821	1.116	271	166
	22	2						0	155		28	2.800	2.645		1.640	1.005	222	136
	23	3						0	147		25	2.500	2.353		1.459	894	179	110
	24	1						0	140		23	2.300	2.160		1.339	821	150	92
	25	5						0	133		21	2.100	1.967		1.220	747	124	76
	26	5						0	126		18	1.800	1.674		1.038	636	96	59
	27	7						0	120	500	) 17	1.700	1.080		980	600	82	50
Т	otals	70	400	2.600	1.300	1.000	400	5.770	3.526	500	) 850	85.000	75.204	5.770	46.936	28.768	12.212	7.063



# **United Kingdom**



#### Conclusions

- Combined taxes recently raised from 50% to 62%, thereby increasing the government take in the same proportion, approximately
- Because E&P costs are rising, conditions are less attractive for upstream investors



# Norway



- **No royalties, bonuses or production sharing**
- Income tax of 28%
- Additional special O&G upstream tax of 50%
  - Applies to the Norwegian Continental Shelf and onshore areas
  - Cannot be deducted for purposes of income tax
- Capital allowances
  - Offshore investments depreciated linearly over six years
  - Uplift of 30% applies to the special O&G tax
    - 7,5% per year in four years
- Investment incentives
  - Losses can be carried forward indefinitely with interest rates nominated by the Ministry of Finances (1.9% in 2011)
- No ring fencing





# Norway

Present value of net cash (MUS\$)	Present value of net rate (MUS\$)	Net cash flow (MUS\$)	Total tax rent (MUS\$)	Rent from special O&G tax (MUS\$)	Rent from income tax (MUS%)	Uplifted depreciation (MUS\$)	Depreciation uplift (MUS\$)	Depreciation (MUS\$)
-20		-20						
-45		-50						
-165		-200						
-150		-200						
-239		-350						
-621		-1.000						
-660		-1.170						
5 283	656	551	1.279	633	646	1.733	1.040	693
9 797	989	1.709	2.121	1.156	965	1.888	1.133	755
8 867	1.223	2.046	2.885	1.629	1.255	2.042	1.225	817
918	1.407	2.382	3.648	2.102	1.546	2.196	1.318	878
755	1.674	2.154	4.776	2.995	1.781	1.310	370	940
5 745	1.476	2.337	4.633	2.914	1.719	1.272	310	962
494	1.331	1.704	4.596	2.907	1.689	486	218	268
389	1.112	1.478	4.222	2.684	1.538	332	125	207
300	921	1.251	3.849	2.461	1.387	178	33	145
234	767	1.077	3.523	2.258	1.265	83		83
182	631	921	3.189	2.044	1.145	22		22
2 147	522	818	2.901	1.860	1.041			
5 120	425	732	2.597	1.665	932			
96	341	646	2.291	1.469	822			
79	279	582	2.063	1.323	741			
64	225	518	1.835	1.177	659			
3 53	188	475	1.685	1.080	605			
5 44	156	433	1.534	984	551			
. 34	121	368	1.306	837	469			
3 29	103	348	1.232	790	442			
4.728	14.547	19.540	56.164	34.967	21.197	11.540	5.770	5.770



# Norway



#### **Conclusions**

- Government take is probably one of the highest in the world, around 75%, in spite of the allowances offered to investors (depreciation uplift and forwarding of losses with interest)
- Government take is even higher when direct participation in NOC is considered (e.g. shares and dividends)



## **Possible theses**



- Use of royalties may induce premature abandonment of reservoirs, but improper use of other fiscal instruments must also be highlighted as opposite of best practices
- As new O&G resources are more expensive to develop and renewable energies still have a long way to grow, governments must carefully balance their fiscal instruments to achieve best results
- Gas is not oil, so specific upstream policies could be developed to take advantage of its environmental benefits



## **Next steps**



#### Fiscal instruments

- Deepen the analysis for royalties
- Examine other fiscal instruments
- Highlight best bidding practices and business models





# Thank you!

